

7 The Action Plan

7.1 Preface to the Action Plan

The Strategy is a 10-year plan that includes a long-term vision (40 years). The Action Plan details implementation directions for Saanich to achieve the Goals and canopy cover target. Actions have been informed by engagement with staff, residents, interested parties, and Indigenous peoples. The Actions are organized by the Strategies and Goals introduced in Section 6:

Goal 1. Protect, connect and enhance the urban forest in harmony with built and natural environments.

This goal aims to grow Saanich's urban forest towards the canopy cover target of 44 per cent by 2064, including exceeding 30 per cent in all Local Areas except the Saanich Core. Additional resourcing and bylaw and policy updates will be required to support tree retention and planting. This will also mean the District needs to plant 26,000 additional (non-replacement) trees on public property by 2064, support planting 28,000 additional trees on private property by 2064, continue planting in restoration areas (estimated 50,000 trees), and to replace any trees that are removed.

Strategy 1.1 Improve policy, regulations, processes and standards for integrating trees and forests into the built environment.

The actions under this strategy consider how to operationalize urban forest goals and targets through community planning processes and updates to municipal bylaws. To enhance the quality and suitability of trees planted in Saanich, recommended updates focus on improving tree planting practices and planting site quality. Actions address soil conservation, public realm design standards, and selecting tree species and tree stock that is well-adapted to environmental conditions and future climates.

Strategy 1.2 Prioritize tree retention and planting on public lands.

To achieve the canopy cover target, the District of Saanich needs to plant trees to replace those that are lost over the next 40 years in addition to growing the canopy beyond its current extent. Actions in this strategy guide tree retention priorities and support the development of long-term planting plans.

Strategy 1.3 Enhance and connect natural forests.

Actions under this strategy concern tree and understory planting in natural forests, and developing forest health monitoring on District-owned property. The Urban Forest Strategy will work in concert with the Biodiversity Conservation Strategy and Community Wildfire Resiliency Plan to enhance forest ecosystems in Saanich.

Goal 2. Foster a culture of community care for the urban forest.

This goal focuses on communication and engagement to build participation in urban forest management by encouraging stewardship at home and on public property through existing or new programs. Additionally, Saanich is continuing to build relationships with host First Nations, Indigenous communities, and urban Indigenous people to ensure that its urban forest management reflects its commitment to working toward reconciliation.

Strategy 2.1 Build community knowledge of and participation in urban forest management.

The actions under this strategy direct the District to develop a comprehensive communication, engagement, and education plan while expanding urban forestry initiatives to enhance public and partner awareness. Strategic partnerships with local schools, community groups, and NGOs will drive wider participation in urban forestry and incorporate diverse community perspectives to improve access to urban forest benefits.

Strategy 2.2 Continue to build relationships with W̱SÁNEĆ and Lək̓ʷəŋən peoples to collectively care for and enhance the urban forest.

The actions in this strategy include further relationship building with the W̱SÁNEĆ and Lək̓ʷəŋən-speaking peoples as it relates to urban forest programs and partnership opportunities. Actions describe enhancing the connection between urban forest management and cultural resource use, providing access to culturally relevant materials, and creating opportunities for communities to participate in or direct urban forest initiatives in partnership with the District.

Strategy 2.3 Enhance and build relationships with external agencies, institutions, landowners, developers, and partners to protect and enhance the urban forest.

This strategy aims to enhance the urban forest through partnerships and incentives. Collaborating with utility companies, property owners and developers can help support the protection, expansion, and enhancement of trees and the urban forest.

Goal 3. Manage the urban forest adaptively based on experience, knowledge, and relationships.

This goal ensures that monitoring and adaptive management will underpin the plan to enable actions to be updated as contexts change. The Strategy is a 10-year plan that includes a long-term vision. The urban forest and land use are dynamic systems that change constantly, and monitoring will be crucial to measure change and assess implementation success.

Strategy 3.1 Integrate urban forest management with other organizational priorities and plans.

Inter-departmental collaboration to improve tree retention and planting in municipal projects is needed to achieve canopy targets. Actions support the completion of a comprehensive public tree inventory to guide management and help integrate the urban forest into the city's Natural Asset Management Plan.

Strategy 3.2 Innovate, and integrate Indigenous knowledge, local knowledge, technology, and science into decision-making and practices.

Actions under this strategy enhance urban forest management through collaboration and applied research with local educational institutions and Indigenous knowledge keepers. Actions consider optimizing urban wood reuse and exploring other innovations and techniques that support tree protection, planting and care.

Strategy 3.3 Monitor change, adapt management to new information, and report on findings and progress.

Actions address annual progress reporting, improving standards of care for inventoried trees, and include a five-year review and update cycle for the Urban Forest Strategy, aligned with canopy cover reassessment.

SAANICH'S CANOPY
COVER TARGET IS 44%
CANOPY BY 2064

Our Community's Shared Vision

The urban forest in Saanich is a thriving, interconnected system of trees and forests across the municipality, nurtured by the entire community to support the health and well-being of current and future generations.

7.2 Action Plan Glossary

The Action Plan table on the following pages provides action language coupled with information on priority, timeframe for implementation, leadership within Saanich, approximate financial commitment, area of impact, and targeted assets in urban forestry:

Priority Level

- High** The action is considered critical for achieving Saanich's canopy cover target.
- Medium** The action will help advance Saanich's performance on a set of criteria and indicators for sustainable urban forest management but is not considered critical for achieving Saanich's canopy cover target.
- Low** The action indirectly supports a high or moderate priority action.

Timeframe

- Short** Implementation should be substantially complete within the first five years following Strategy adoption.
- Mid** Implementation should be substantially complete within 6-10 years following Strategy adoption.
- Long** Implementation can be initiated as resources allow.
- Ongoing** Implementation will be ongoing.

Leadership

- PRCS** Parks, Recreation and Community Services (all sections)
- SPUF** Urban Forestry section of Parks, Recreation and Community Services
- SPCS** Community Services section of Parks, Recreation and Community Services
- SPNA** Natural Areas section of Parks, Recreation and Community Services

- PLAN** Planning (all sections)
- PLNC** Community Planning (Planning)
- PLND** Current Planning (Planning)

- SUST** Sustainability

- ENGI** Engineering
- FINC** Finance
- FIRE** Saanich Fire Department
- INFO** Information Technology
- LEGL** Legislative & Protective Services
- OHS** Occupational Health and Safety
- EXT** External partner

Financial Commitment

- \$** Staff time or <\$10,000
- \$\$** \$10,000 - \$50,000
- \$\$\$** \$50,000 - \$150,000
- \$\$\$\$** \$150,000 – \$500,000
- \$\$\$\$\$** Needs an estimate or >\$500,000

Area of Impact

- POLICY** The action impacts Saanich policies or bylaws
- OPERATIONS** The action impacts urban forestry operations
- PARTNERSHIP** The action impacts relationships between departments or external actors
- RECONCILIATION** The action impacts District of Saanich's relationship with Indigenous peoples.
- ENFORCEMENT** The action impacts compliance and enforcement
- PROGRAMS** The action impacts the scope or purpose of urban forestry programs
- DESIGN** The action impacts how trees are considered by capital and development projects
- OUTREACH** The action impacts the educational or community stewardship programming

Targeted Assets

- ALL** Action targets all trees in Saanich

- PUBLIC** Action targets all public tree asset classes
- PARK** Action targets planted park trees
- STREET** Action targets planted boulevard (or urban plaza) trees
- FOREST** Action targets trees in forested natural areas
- OTHER** Action targets other trees on Saanich property

- PRIVATE** Action targets trees on private property in urban and rural areas
- PRIVATE URBAN** Action targets trees on private property in urban areas
- PRIVATE RURAL** Action targets trees on private property in rural areas



GOAL 1. PROTECT, CONNECT AND ENHANCE THE URBAN FOREST IN HARMONY WITH BUILT AND NATURAL ENVIRONMENTS.

This goal aims to grow Saanich’s urban forest towards the canopy cover target of 44 percent by 2064, including exceeding 30 percent in all Local Areas except the Saanich Core. This requires updating bylaws and policies to support tree retention and planting. This will also mean the District needs to plant 26,000 additional (non-replacement) trees on public property by 2064, work towards supporting 28,000 additional trees planted on private property by 2064, and continue planting in restoration areas (estimated 50,000 trees) and to replace trees that are removed.

Strategy 1.1 Improve policy, regulations, processes and standards for integrating trees and forests into the built environment.

#	Action	Priority	Timeframe	Leadership	Financial	Area of Impact	Targeted Assets
1	Adopt a canopy cover target for Saanich of 44 per cent by 2064, including exceeding 30 percent canopy cover in all Local Areas except the Saanich Core.	High	Short	COUNCIL	\$	POLICY	ALL
2	Review and update relevant policies, bylaws, and programs as opportunities arise to integrate Urban Forest Strategy goals within, for example: <ul style="list-style-type: none"> • Official Community Plan • Centre, Corridor, and Village Plans • Land Use and Development Procedures Bylaw • Zoning Bylaw • Subdivision Bylaw • Tree Protection Bylaw • Boulevard Tree Policy • The Tree Covenant Program • Significant Tree Programs 	High	High	PLAN PCRS ENGI LEGL	\$	POLICY	ALL
3	Review and update and/or develop guidelines and standards for public and private realm landscaping to integrate Urban Forest Strategy goals including: <ul style="list-style-type: none"> • Development Permit Area Guidelines • Sustainable design and performance guidance for new private and District-owned developments • Streetscape Design Guidelines • Create standards for tree planting on public and private property 	High	Mid	PLAN PCRS ENGI	\$	POLICY	ALL
4	Connect Urban Forest Strategy goals with municipal project planning and design processes by revising, formalizing, and developing procedures to give trees early consideration in the planning process, such as by: <ul style="list-style-type: none"> • Prioritizing protection of High Value Trees in major municipal building projects and work to achieve Council's 3:30:300 targets. • Ensuring processes reflect existing policies and plan guidance aligned with the Urban Forest Strategy, for example Guiding Principle 4 from Saanich’s Active Transportation Plan: “Apply best management practices to retain trees... in proximity to active transportation infrastructure.” 	High	Short	PLNC PCRS ENGI	\$	POLICY DESIGN	ALL

Strategy 1.2 Prioritize tree retention and planting on public lands.

#	Action	Priority	Timeframe	Leadership	Financial	Area of Impact	Targeted Assets
1	Identify High Value trees for retention in municipal projects' planning phase.	High	Mid	SPUF ENGI PLAN	\$\$	DESIGN OPERATIONS	PUBLIC
2	Prioritize tree retention and planting in public areas with low canopy and/or low tree equity scores.	High	Short	ENGI SPUF PLAN	\$\$\$	DESIGN OPERATIONS	PUBLIC
3	Maximize land available for tree planting along streets and on public rights of way.	High	Mid	ENGI SPUF PLAN	\$\$\$	DESIGN OPERATIONS	PUBLIC STREET
4	Continue to plant trees in open space parks.	Medium	Mid	PRCS	\$\$	OPERATIONS	PARK
5	Develop and implement a cross-departmental tree planting plan for public lands, with a focus on public rights of way, that considers tree equity, biodiversity, climate change resilience, and mitigating the urban heat effect to plant 26,000 additional (non-replacement) trees on public property by 2064.	High	Short	SPUF SPNA ENGI PLAN	\$\$\$\$\$	OPERATIONS	PUBLIC STREET
6	Create standards and guidance for Saanich Parks' tree planting that includes irrigation infrastructure and maintenance considerations.	High	Mid	PCRS	\$	OPERATIONS	PUBLIC
7	Establish permeable surface area targets for public lands to maximize land available for tree planting.	High	Mid	PLAN PRCS ENGI	\$	POLICY	PUBLIC

Strategy 1.3 Connect and enhance natural forests.

#	Action	Priority	Timeframe	Leadership	Financial	Area of Impact	Targeted Assets
1	Continue to implement the Biodiversity Conservation Strategy to connect and enhance Saanich's natural forests.	High	Short	SPNA	\$\$\$	OPERATIONS PROGRAMS POLICY	FOREST
2	Develop and implement a 5-year plan for natural forest restoration on public lands that considers: <ul style="list-style-type: none"> • Site prioritization within or adjacent to the Biodiversity Habitat Network (Biodiversity Conservation Strategy). • Representation of Coastal Douglas-fir (CDF) Biogeoclimatic Zone forest types. • Maintenance requirements and operational capacity needed to support ongoing restoration. • Opportunities to reduce wildfire risk and/or enhance ecosystem value in concert with fuel management. • Pursue partnerships with community organizations, institutions, and/or Indigenous partners to achieve restoration objectives. • Sites acquired for restoration/biodiversity objectives through land acquisition programs. 	High	Long	PRCS PLAN	\$\$\$\$\$	OPERATIONS	FOREST
3	Incorporate forest health observations within a long-term monitoring program for biodiversity in natural areas, including consideration for: <ul style="list-style-type: none"> • Identifying and commenting on the management implications of major damage agents such as insects, root rots, winds, flooding, drought, and fire. 	Medium	Short	SPNA	\$\$\$	PROGRAMS	FOREST

GOAL 2. FOSTER A CULTURE OF COMMUNITY CARE FOR THE URBAN FOREST.

Hundreds of people participate directly in Saanich’s urban forest stewardship programs each year, and everyone directly or indirectly influences the urban forest through choices about their homes and priorities for the community. Communication, education, outreach and engagement can help build participation in urban forest protection, care, and enhancement by encouraging stewardship at home and on public property through existing or new programs. At the same time, Saanich needs to continue to build relationships with host First Nations and urban Indigenous people to ensure that its urban forest management reflects its commitment to working toward reconciliation. Fostering a culture of community care will be key to the reaching the canopy cover target, which includes supporting 28,000 additional trees planted on private property by 2064.

Strategy 2.1 Build community knowledge of and participation in urban forest management.

#	Action	Priority	Timeframe	Leadership	Financial	Area of Impact	Targeted Assets
1	Develop and implement an education and outreach plan to engage the community in growing and caring for the urban forest.	High	Short	SPCS	\$\$\$	OUTREACH PROGRAMS	PUBLIC PRIVATE
2	Promote and expand stewardship programs on public lands, guided by the Biodiversity Conservation Strategy, centered on growing and caring for the urban forest.	High	Mid	SPCS	\$	OUTREACH PROGRAMS	PUBLIC
3	Develop tree planting and voluntary stewardship programs on private lands with partners and property owners to engage the community in growing and caring for the urban forest to support planting 28,000 additional trees on private property by 2064	High	Short	SPCS SPUF	\$\$	OUTREACH PROGRAMS	PRIVATE

Strategy 2.2 Continue to build and strengthen relationships with the WSÁNEĆ and Ləkʷəŋən peoples to collectively care for and enhance the urban forest.

#	Action	Priority	Timeframe	Leadership	Financial	Area of Impact	Targeted Assets
1	Collaborate with Indigenous WSÁNEĆ and Ləkʷəŋən communities to reflect their values and caring for lands and waters in Saanich’s urban forestry program.	High	Long	PRCS	\$	RECONCILIATION OPERATIONS	ALL
2	Allocate funding to support Indigenous roles and partnerships within the District and continue to explore additional opportunities to expand Indigenous involvement in urban forestry initiatives.	High	Long	PRCS	\$	RECONCILIATION OPERATIONS PROGRAMS	ALL
3	Continue to enhance links between the District’s urban forest program on public lands and cultural uses.	Medium	Long	PRCS	\$	RECONCILIATION PROGRAMS	PUBLIC

Strategy 2.3 Incorporate urban forest assets into the natural asset management plan.

#	Action	Priority	Timeframe	Leadership	Financial	Area of Impact	Targeted Assets
1	Strengthen the relationship with BC Hydro to encourage retention of High Value trees near their infrastructure and to create spaces for planting medium and large class trees.	Medium	Long	PRCS ENGI	\$	PARTNERSHIP OPERATIONS	ALL
2	Collaborate with utilities (such as Fortis, Telus, and Rogers) and other service providers (ex. CRD) to support spaces for tree planting.	Medium	Long	PRCS ENGI	\$	PARTNERSHIP PROGRAMS	ALL
3	Explore incentives for property owners to retain High Value trees and maximize pervious surface areas.	High	Short	PRCS FINC	\$\$	PROGRAMS	PRIVATE
4	Explore ways to facilitate meeting requirements and incentivize tree retention and planting on development sites, especially in areas with low canopy cover, recognizing that tree retention helps relieve pressure on planting programs in pursuit of the canopy cover target	High	Mid	PRCS FINC	\$\$	PROGRAMS	PRIVATE
5	Partner with institutional and governmental bodies to explore opportunities for urban forest expansion on their properties.	Medium	Long	PRCS	\$\$	OPERATIONS PROGRAMS	PUBLIC PRIVATE
6	Work with the Province and other organizations to develop and/or amplify education and outreach focused on protecting and enhancing the urban forest and ecological values on agricultural lands.	Medium	Long	PRCS	\$	PROGRAMS PARTNERSHIP	PRIVATE RURAL

GOAL 3. MANAGE THE URBAN FOREST ADAPTIVELY BASED ON EXPERIENCE, KNOWLEDGE, AND RELATIONSHIPS.

Improving practices can prolong the life of Saanich’s valuable trees, unlocking more of their potential. Estimates of the asset lifespan in Saanich are currently unknown because urban forest assets are not generally inventoried. Progressing inventory of high priority asset classes and natural areas can support monitoring and a shift to proactive maintenance in support of this goal. In the meantime, updating work procedures and policies to match best practices will move the urban forest program in the right direction. Saanich can celebrate successes by having its achievements recognized through third-party recognition systems. Recognition becomes a tool for communications within and beyond the organization, supporting implementation. This goal also focuses on ensuring that monitoring and adaptive management will underpin the plan to enable actions to be updated in as contexts change. The Strategy is a 10-year plan that includes a long-term vision. The urban forest and land use are dynamic systems that change constantly, and monitoring will be crucial to measure change and assess implementation success.

Strategy 3.1 Build community knowledge of and participation in urban forest management.

#	Action	Priority	Timeframe	Leadership	Financial	Area of Impact	Targeted Assets
1	Establish an inter-departmental working group centered on developing opportunities for tree retention and tree planting in relation to municipal projects.	High	Mid	PARKS ENGI PLAN	\$	PARTNERSHIP OPERATIONS DESIGN	ALL
2	Implement the actions in Saanich’s Active Transportation Plan to work towards tree retention and achieving the UFS canopy target.	High	Short	PARKS ENGI PLAN	\$\$\$\$\$	DESIGN PARTNERSHIP	STREET
3	Accelerate work to conduct an inventory of urban street trees and landscaped park trees within 5 years including the implementation of an IT solution to support asset management best practices.	High	Short	PARKS ENG INFO	\$\$\$\$	OPERATIONS	PUBLIC
4	Incorporate urban forest assets into Saanich’s Natural Asset Management Plan.	Medium	Mid	PARKS	\$	OPERATIONS	ALL
5	Provide education and training for Saanich staff about the urban forest	Low	Long	PARKS	\$\$	OUTREACH	ALL

Strategy 3.2 Innovate, and integrate Indigenous knowledge, local knowledge, technology, and science into decision-making and practices.

#	Action	Priority	Timeframe	Leadership	Financial	Area of Impact	Targeted Assets
1	Develop an urban wood utilization plan for District-owned trees that defines best and highest use, including Indigenous cultural uses and turning waste into beneficial products.	Low	Long	PARKS	\$	OPERATIONS	PUBLIC
2	Explore partnerships with post-secondary learning institutions to create opportunities for applied internships, summer student positions, and/or research projects.	Medium	Mid	PARKS	\$\$	OPERATIONS PARTNERSHIP OUTREACH	PUBLIC
3	Invite engagement with Indigenous W̱SÁNEĆ and Ləkʷəŋən knowledge keepers to inform the District’s approach to urban forestry initiatives and natural areas management.	High	Short	PARKS	\$	OPERATIONS	ALL FOREST
4	Explore partnership opportunities to test and apply new innovations and techniques related to tree protection, planting, and care.	Medium	Mid	PARKS	\$	OPERATIONS PARTNERSHIP	PUBLIC

Strategy 3.3 Monitor change, adapt management to new information, and report on findings and progress

#	Action	Priority	Timeframe	Leadership	Financial	Area of Impact	Targeted Assets
1	Reassess canopy cover every five years using LiDAR or other methods.	High	Ongoing	PARKS SUST	\$\$\$\$	OPERATIONS	ALL
2	Continue to monitor and adapt to the most current information and practices regarding pests and pathogens.	Medium	Ongoing	OHS PARKS	\$\$\$	OPERATIONS	ALL
3	Continuously improve tools and means to incentivize tree retention and planting.	Medium	Ongoing	PARKS FINC ENGI PLAN	\$\$	OPERATIONS	ALL
4	Develop a proactive tree pruning program for District's urban forestry operations supported by relevant technology.	Medium	Mid	SPUF INFO	\$\$	OPERATIONS	PARK STREET
5	Track and report urban forest performance metrics and UFS implementation with a regular report.	Medium	Ongoing	PARKS	\$\$	OPERATIONS	ALL
6	Review and update the Urban Forest Strategy actions every 5 years.	Medium	Ongoing	PARKS PLAN ENGI	\$\$	OPERATIONS	ALL



7.3 Resourcing

Implementing the Urban Forest Strategy will require expansion of capital and operational programs. Resourcing for the priority actions only will require significant new spending per year at full implementation; however, there are substantial opportunities to offset new spending through grants, directed and voluntary contributions, and improved cost recovery and fees for service.

Table 5. Recommendations to consider for resourcing Urban Forest Strategy implementation.

Recommendations to support implementation	
A	Identify additional staff, equipment, and other resources across departments needed to address gaps in capacity and implement the Urban Forest Strategy.
B	Ensure annual maintenance budgets are current and account for new assets contributed by development or added through capital projects, such as by preparing a target operating allocation per new tree.
C	Determine the need for a one-time capital program to address tree risk related to excessive tree mortality in natural areas, such as has impacted western redcedar and grand fir.
D	Access employment funding, such as the Green Jobs program and Canada Summer Jobs wage subsidies, to employ students and youth over the summer period to provide natural area stewardship capacity, update tree inventory information and complete other projects as needed.
E	Attempt to secure funding sources for tree planting, such as the 2 Billion Trees Program or other grant programs as they become available to support a stewardship program and more planting on private and public land, collaborating with the Capital Regional District or other governments and institutions where appropriate.



7.4 Monitoring

The monitoring framework identifies objectives and performance measures for tracking implementation progress. It was developed considering the following factors:

SIMPLICITY	Objectives and performance measures should be understandable to those without formal training in urban forestry.
COST-EFFECTIVENESS	Information must be able to be collected under existing management and reporting systems.
RELIABILITY	Performance measures selected must provide useful information on progress towards improving the sustainability of the forest resource.
OBJECTIVITY	Objectives selected must provide an objective measure that is not affected by interpretive bias.

Monitoring implementation of the UFS is an important component of achieving the District's goals for urban forest management. Table 6 provides suggested objectives and performance measures for UFS implementation related to each of the three goals.

Table 6. Objectives and performance measures for monitoring Urban Forest Strategy implementation.

Category	Objective(s)	Performance measure(s)
GOAL 1. Protect, connect and enhance the urban forest in harmony with built and natural environments.		
1. Tree species composition	<ul style="list-style-type: none"> A diverse mix of species including native trees Plant no more than 15% of a single species in any year, nor 25% or more of any single genus (for non-native tree planting only) Species suitability (for non-native tree planting only) 	<ul style="list-style-type: none"> Species composition of the urban forest: <ul style="list-style-type: none"> No species to represent more than 15% of the total non-native tree population. Species composition of District-owned street trees: <ul style="list-style-type: none"> 95% of planted species deemed "suitable" for Saanich's future climate (see Metro Vancouver Urban Forest Adaptation Framework for guidance)
2. Establishment of newly planted street trees	<ul style="list-style-type: none"> Increase the survival rate of trees ≤ 15 cm dbh 	<ul style="list-style-type: none"> Percent of street trees replaced within 3 yrs of planting target: <ul style="list-style-type: none"> < 5%

Category	Objective(s)	Performance measure(s)
3. Establishment of newly planted trees in natural areas	<ul style="list-style-type: none"> High rate of success for newly planted trees 	<ul style="list-style-type: none"> Percent of tree survival during first 5 years: <ul style="list-style-type: none"> > 50% (sample-based monitoring)
4. Natural area forests	<ul style="list-style-type: none"> Maintain natural forest extent and enhance natural forest habitat quality. Increase native biodiversity and ecosystem resilience. 	<ul style="list-style-type: none"> Natural forest cover of all types in Saanich: <ul style="list-style-type: none"> ≥ 3,700 ha 40-year planting target: <ul style="list-style-type: none"> At least 50,000 new (non-replacement) trees, seedlings, and understory shrubs by 2064 in natural areas on public property
5. Urban forest canopy cover	<ul style="list-style-type: none"> Reach the UFS canopy cover target by 2064. Increase the number of trees on public and private property. 	<ul style="list-style-type: none"> Percent tree canopy cover (LiDAR resurvey): <ul style="list-style-type: none"> 44% District-wide 26% in Saanich Core At least 30% in all other Local Areas. 40-year planting targets: <ul style="list-style-type: none"> At least 26,000 new (non-replacement) trees by 2064 on public property At least 28,000 new (non-replacement) trees by 2064 on private property
6. Tree equity	<ul style="list-style-type: none"> Prioritize low equity areas for tree planting and tree retention where possible. 	<ul style="list-style-type: none"> Tree equity score is considered in planting plan development

GOAL 2. FOSTER A CULTURE OF COMMUNITY CARE FOR THE URBAN FOREST.

7. Awareness of urban forestry programs for community involvement	<ul style="list-style-type: none"> Increase awareness of urban forestry programs and benefits of trees by enhancing public communication. 	<ul style="list-style-type: none"> Number of and attendance at relevant workshops/information sessions Number of educational items posted on Saanich social media Increased engagement with urban forestry educational items posted on Saanich's social media
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Category	Objective(s)	Performance measure(s)
8. Community participation/ coordination with community groups	<ul style="list-style-type: none"> Meet demand for the number of community members and groups looking for urban forest education and stewardship opportunities. Ensure effective community involvement. Increase number of requests for front yard trees under the District's Partnership Tree planting program. 	<ul style="list-style-type: none"> Number of community volunteers and/or groups participating in stewardship activities Number of community tree planting and/or maintenance events Number of trees planted under the Partnership Tree program
9. Municipal coordination	<ul style="list-style-type: none"> Collaborate and coordinate with District Divisions and agencies on a project-specific basis towards achievement of the District's UFS canopy targets, goals and objectives. 	<ul style="list-style-type: none"> Number of trees removed and planted as a result of municipal projects No net loss of trees as a result of municipal projects
10. Institutional partnerships	<ul style="list-style-type: none"> Partnership(s) with institution(s) for conducting applied research, trials and/or programs. 	<ul style="list-style-type: none"> Number of initiatives related to conducting applied research, trials and/or programs for enhancing, maintaining and protecting the urban forest

GOAL 3. MANAGE THE URBAN FOREST ADAPTIVELY BASED ON EXPERIENCE, KNOWLEDGE, AND RELATIONSHIPS.

1. Comprehensive inventory of urban forest of Park and street trees	<ul style="list-style-type: none"> District-wide inventory of park and street trees within 5 years. 	<ul style="list-style-type: none"> Inventory completed
2. Establish a proactive pruning program for Urban Forestry operations	<ul style="list-style-type: none"> Establish a proactive pruning program. 	<ul style="list-style-type: none"> Establishment of program
3. Natural asset management	<ul style="list-style-type: none"> Urban forest incorporated into Natural Asset Management Plan. 	<ul style="list-style-type: none"> Urban forest assets represented in asset management inventory and plan
4. Urban Forest Strategy reporting	<ul style="list-style-type: none"> The community is kept informed about progress on Urban Forest Strategy implementation. 	<ul style="list-style-type: none"> Report on UFS progress to Council and the public