



**Annual Address – December 2, 2013**

It is a pleasure to present the Mayor's Annual Address for 2013. I will comment on just a few of our many 2013 accomplishments and goals for 2014 while referring all to the comprehensive summaries contained in the appendices.

Saanich has achieved three 'once in a generation' park land acquisitions in the past three years – Panama Flats, Haro Woods and the yet to be finalized Blenkinsop Lake and Trails. Over the next three years, plans will be prepared for the use and management of these lands: Panama Flats in 2014; Haro Woods in 2015, and then Blenkinsop Lake and Trails. We urge citizens to take part in these planning processes as we celebrate public ownership of these special places.

A planning process that approaches completion has created the Shelbourne Valley Action Plan. Literally years in the making, the draft plan was presented at open houses last month where close to 1000 people attended. A final draft will be presented to Council next year as we seek to achieve sustainability goals through the creation of walkable, complete communities and improved options for pedestrian, cyclists and transit users.

Saanich has been recognized by the Federation of Canadian Municipalities for achieving 'milestone 5' with our Climate Action Plan. Through a combination of unique and practical steps, we have been able to integrate sustainability and climate action throughout our community and our operations. In fact, projects with our buildings and fleet have helped us reduce our carbon emissions by 14% over the past five years. More initiatives are planned in 2014 in support of our greenhouse gas reduction efforts.

Our most ambitious sustainability program has been to achieve sustainable infrastructure replacement levels. Saanich has worked for more than ten years to eliminate the gap between the actual and required capital investment for the replacement of municipal infrastructure. The appendix shows how infrastructure spending has increased from \$11 M to \$30 M since 2004 and our targets should be reached in the next 4 to 5 years. While high profile projects like the Craigflower Bridge and Rithet Reservoir come to mind, millions of dollars are being spent on roads, pipes, pumps and buildings so that the next generation inherits a community with assets, not liabilities.

Few initiatives have a higher profile than our Greener Garbage Collection Program. The new curbside refuse, garden waste and kitchen scraps collection service will begin next spring using municipal crews and providing an assistance program for those who would have difficulty getting totes to the curb. No service seems to impact a residence like refuse collection, so we are grateful for the time and effort our staff is dedicating to this program. As some of us were a part of the introduction of the Blue Box Program, a few 'hiccups' will be anticipated so the patience and enthusiasm of our residents will be appreciated.

A few other achievements we'd like to highlight are:

- Bringing to municipal ownership of the lands at the Horticulture Centre of the Pacific and the society's completion of the Mel Couvelier Pavilion are two significant accomplishments for our community;
- Opening a new, modern Emily Carr Library continues our commitment to a healthy community – Saanich has four very popular library branches;
- Our Fire Department received Superior Tanker Shuttle Accreditation – sounds boring – unless you are one of the 800 households that saved 30% on their fire insurance coverage; and
- Saanich residents and businesses continue to embrace our community policing model as evidenced by the growth in our Block Watch, our Crime Free Multi-housing and our Business Watch Programs – these three programs allow us to reach single family, multifamily and commercial properties as partners in creating a safe community.

These remarks are just a 'sampler' of the accomplishments and goals outlined in the attached appendices. I am so proud of the work of this Council and our staff that makes it all possible – and indeed the support and partnerships with the people of Saanich. We are so blessed to be living in this great community and fortunate that so many are dedicated to making it even better.

Thank you.

## 2013 Accomplishments (arranged by theme)

### *Environmental Integrity - Sustainable Environment*

- Started the public review of the Shelbourne Valley Action Plan. After significant community engagement, a first Draft of the Shelbourne Valley Action Plan has been completed. The Draft Plan was presented at November 2013 open houses, where close to 1,000 people attended and engaged with staff to learn about and provide their feedback.

The Shelbourne Valley Draft Plan provides a vision and implementation plan that will guide land use and transportation decisions over the next 30 years. The Plan will move Saanich towards sustainability goals through creating walkable, complete communities and improving options for pedestrians, cyclists and transit users.

Key Shelbourne Valley Draft Plan directions include:

- Strengthening of Centres and Villages as vibrant community hubs that provide a range of goods and services within walking distance of most households;
  - A new design for Shelbourne Street that includes separated cycling facilities, transit enhancements, and a safe, more enjoyable pedestrian environment;
  - A network of greenways and bikeways that provide improved walking and cycling opportunities for people of all ages and abilities;
  - A better-designed community that improves the relationship between buildings and pedestrian areas and highlights streets as a space for community enjoyment and activity;
  - A healthier environment through Bowker Creek restoration, environmentally significant areas protection and urban forest enhancement; and,
  - A Short Term Mobility Action Program that addresses the most pressing issues for pedestrians, cyclists and transit users.
- Continued to implement the Urban Forest Strategy with public input on the Tree Bylaw now complete. The proposed revision to the Bylaw was presented to Council committees in November and will then be considered for adoption by Council. The Operations Manual draft is on target for completion by the end of 2013. Work on the tree planting program is underway.
  - Expanded the inventory and mapping of sensitive ecosystems in Saanich. A two-year project to improve existing inventories of environmentally significant areas has been completed. Potential new sites were identified by members of the public and by the consulting biologist. Landowners were contacted to gain permission to access properties and field work was conducted. The program resulted in the identification of 53 new sensitive ecosystems, 3 wetlands, 1 Bald Eagle nest, 11 veteran trees, and 7 wildlife tree concentrations. This is a significant contribution to the understanding of significant natural areas in Saanich which can be added to the atlas. Two public presentations have occurred to share the data and answer questions.
  - Implemented the 2013 workplan on the invasive species management strategy with the adoption by Council and the Noxious Weed Bylaw review.
  - Completed 21 of the high priority actions identified in the Climate Change Adaptation Plan
  - Continued work on the Carbon Champion Program with a successful event held on October 17, 2013 in partnership with the University of Victoria.
  - Continued work on the removal of heating oil tanks from municipally-owned facilities.

## 2013 Accomplishments (arranged by theme)

- Received the Federation of Canadian Municipalities Milestones award for Saanich's progress on the Climate Action Plan. Saanich Mayor Frank Leonard is proud of how the Municipality has quietly become a Canadian leader in climate action - "Though a combination of unique and practical steps, Saanich has been able to integrate sustainability and climate action throughout our community and our operations. Our Official Community Plan, strategic planning, financial reporting and day-to-day operations all support our greenhouse gas reduction efforts."
- Received 41 hectares of land for the Horticulture Centre of the Pacific (HCP) as a crown grant from the Province of BC. The crown grant has allowed Saanich to extend the lease with HCP, confirming the Municipality's ongoing commitment to the work of the Centre as an important community resource.
- Installed 12 electric vehicle charging stations at six different Saanich facilities.
- Progressed with the replacement of Rithet Reservoir. Another major project that has progressed this year is the replacement of the Rithet Reservoir. Tenders have been received and construction of the reservoir will occur over the coming year. The new reservoir will replace a leaking, aged reservoir and will be an important part of Saanich's emergency preparedness. It not only meets the water systems requirements for fire protection but unlike the current reservoir, it is built to current seismic codes so that it will provide a source of potable water in the event of a major disaster. The reservoir is surrounded by residential homes and aesthetics were a major factor in the design. The reservoir includes a green wall of growing plants that will help the reservoir blend into the neighbourhood.
- Continued preparation for the Greener Garbage Collection roll out to work toward the April 2014 implementation date. Equipment has been ordered and currently 64,000 carts are being assembled to be ready for distribution to Saanich residents beginning in the New Year. Saanich residential garbage customers will be asked to divert kitchen scraps, food leftovers and food-soiled paper products from their household garbage for pickup in a separate organics recycling cart. An important feature of Saanich Greener Garbage Collection is that yard trimmings can be added to the organics recycling cart for collection. Curbside collection of both organic recycling and refuse carts will be on the same day using the current collection schedule. An assistance program is available for residents that have mobility challenges. It is estimated that more than 8,000 tonnes of organic material will be diverted from Hartland landfill annually and recycled into Class "A" compost.

### *Environmental Integrity - Balanced Transportation*

- Continued work on the replacement of the Craigflower Bridge in partnership with the Town of View Royal. The reconstruction of the Craigflower Bridge is the biggest single public works project undertaken by the Municipality in many decades. The project is significant not only because of its scope and importance to the regional transportation network, but also because the design is a reflection of the changing values of our community. The new bridge, unlike the old bridge, will safely accommodate future transit vehicles allowing improved transit routing in the future along the McKenzie-Admirals corridor. The new bridge will also provide a much higher level of service for non-vehicle traffic. It will be the first bridge in the region to include a cycle track (a cycling lane separated and protected from motor vehicles). Also included in the design are generous pedestrian areas and amenities for the fishers who frequent the bridge.

## 2013 Accomplishments (arranged by theme)

### *Environmental Integrity - Balanced Transportation (continued)*

- Completed the Douglas Street traffic signal priority system earlier this year and the system is now operational.
- Updated the Pedestrian Priority Implementation Plan (PPIP) software program. New data has been incorporated to produce revised and updated priority recommendations.
- Continued to work with the Capital Regional District on the regional pedestrian and cycle plan.

### *Social Well-Being - Healthy Community*

- Prepared new heritage walk / bike tour brochures
- Completed the development and implementation of the Public Participation policy. 2013 saw the development and implementation of a public participation policy. Many internal and citizen focus groups provided practical feedback which was integrated into this new policy. Staff training is underway for 24 employees to become certified by the International Association for Public Participation (IAP2). These employees will assist in the policy roll out and in the development of both the internal and community toolkits.
- Developed initiatives to help children and youth connect with nature through parks and recreation experiences. New activities included: Nature Preschool, free after school physical literacy programs, "Trust Us" (connecting youth and seniors), time for preschoolers in the "Friendly Forest" at Commonwealth Place.
- Facilitated community group discussions to introduce two additional community garden sites. The public input sessions concluded with one site not currently supported. Council endorsed the establishment of the community allotment gardens at the other site in Gorge Park and will initiate an operating agreement with the Gorge Tillicum Community Association to oversee the management of the garden.
- Completed the parks concept plan for Cadboro-Gyro Parks which did not result in a fully supportable concept plan. However, elements consistent with available grant funding were supported. Saanich will proceed in 2014 with a construction program for accessibility, pathway improvements and the playground. We also successfully installed an accessible ramp & beach mats to increase access for all to the beach.
- Planning for Panama Flats has been underway including an agriculture report. An Open House was held on October 23, 2013 with Committee reviews in November, 2013. A recommendation for approval by Council will follow.
- Saanich Archives is undertaking a multi-year project, "Saanich Remembers World War One", to commemorate the men and women of Saanich who served this community and the Country in the First World War.
- Coordinating a project to transcribe the Saanich pages from the recently released 1921 census data. The resulting data will contribute to a community understanding of the Municipality in the first two decades of the 20<sup>th</sup> century. The work is being carried out by community volunteers and the resulting database will be free to the public at viHistory.ca.

## 2013 Accomplishments (arranged by theme)

### *Social Well-Being - Healthy Community (continued)*

- Acquisition is in progress for 32 acres of land in the Blenkinsop Valley for park and trail connections. The acquisition includes: portions of Blenkinsop Lake and adjacent riparian and environmentally sensitive areas; property adjacent to Beckwith and Valewood Parks; and interconnecting areas to accommodate trails and provide additional buffer between the urban neighbourhood and agricultural operations.
- Continued work installing interpretive and directional signs for Saanich parks and trails with draft for signs at Outerbridge and Mount Douglas parks in circulation for stakeholder feedback.
- Worked with a group of residents on Pearce Crescent to complete the Pearce Crescent Rotary Play Area. The play area was officially opened on November 2, 2013 and is a good example of both community co-operation using a new approach to neighbourhood playgrounds. Saanich staff worked with the community to develop a unique “nature style” play area. It features boulders and logs to climb on, tunnels, a hockey area and a free standing wooden structure with a slide. "It's wonderful to see the community come together and be so creative with what was unused land. It's my hope that more neighbourhoods in Saanich will take on similar initiatives like this group has," said Saanich Councillor Nicola Wade in a press release.
- Negotiated a favourable lease agreement that is expected to see the relocation of the Emily Carr Library Branch take place by the end of 2013. Following a request from the Greater Victoria Public Library (GVPL) to relocate the Emily Carr Branch to the Uptown Centre, the GVPL identified a number of benefits when exploring relocation to Uptown including the ability to meet existing and future library needs in this catchment area and increasing the number of users by co-locating with retail shopping.

### *Social Well-Being - Safe Community*

- Developed a new model for front desk service at Saanich Police Headquarters by conducting a business process review. Group meetings between the Records Section staff and the consultants have been held and a survey is going out to other BC police agencies to examine how they do business in their Records Sections. A part of this review is focused on the Criminal Records check aspect of the Front Desk operation and will look at whether that process can be performed in a different manner. Once that is known a more global look at the Front Desk operations will take place.
- Added two new apartment blocks to the Crime Free Multi Housing program. The Crime Prevention officer has been actively working with the management and residents of two new buildings over the summer. One is in the 800 block of Vernon Avenue and the other is in the 900 block of McKenzie Avenue.
- Started the development of a long term strategic plan for the emergency program. A Community Emergency Preparedness Survey was completed with 495 households participating. The Strategic Plan framework completed and insertion of initiatives and action plans were drawn from the survey, Royal Roads Disaster Resilient City Audit and Christchurch after action reports. On target for Draft review by the Public Safety and Emergency Planning Committee in late 2013.

## **2013 Accomplishments (arranged by theme)**

- Developed mitigation strategies for two of the top ten crash locations in Saanich. Cedar Hill / North Dairy is nearly complete. At McKenzie / Gordon Head the channelized North bound right hand turn was removed; pedestrian and bike improvements are nearly complete.
- Implemented an alternative water supply process for areas with no access to municipal fire hydrants and received superior tanker shuttle accreditation to supply approximately 800 households with fire protection resulting in about 30% savings on their fire insurance coverage.
- Continued to identify major improvements required to facilities for seismic, code compliance, building envelope and operations requirements.

**Please note that additional Safe Community Accomplishments are contained in 2013 Police Services Accomplishments – Appendix C**

### *Economic Vibrancy - Vibrant, Connected Economy*

- Participated in the Capital Regional District (CRD) integrated regional corridor study that has now become the Regional Transportation Plan. A draft report was presented to the CRD at end of October, 2013.
- Completed the successful renegotiation of several comprehensive licence agreements with private sector and government users of the Mt. Douglas Communication Facility. The Facility is managed in a manner that retains market value and maximizes returns while ensuring flexibility for future alternatives.
- Implemented a job order contracting program for small to medium sized construction and repair projects. Implementation of this program reduces the time from project identification to contract award and also reduces the amount of financial and staff resources required on minor projects allowing these resources to be reallocated to major projects.

### *Economic Vibrancy - Service Excellence*

- Held a health, wellness and fun health fair for staff providing measurements on heart rate, blood pressure, glucose levels and instruction on diet and fitness. In excess of 150 employees attended this health, wellness and fun fair which gave employees an opportunity to visit approximately 15 different stations that offered a wide variety of health and wellness information. These stations provided information and facts on the services available through both Saanich and the community – focussing on dental care, hygiene, heart rate, nutrition and psychological counselling and support for families to name a few. This holistic approach to employee health was well received and much positive feedback was received.

## 2013 Accomplishments (arranged by theme)

- Offered jointly funded human resources training to other Municipalities. As a larger municipality, Saanich has often been approached by others to offer advice and training. Saanich had developed a 2 prong approach – one is to share the Saanich training calendar with other municipalities and invite their employees to attend in house sessions and the other is to create specific courses for particular municipality's unique needs and to train their employees. Topics sought out by other municipalities in 2013 were bullying and WorkSafe Bill 14, Coaching, performance management and performance reviews.
- Implemented all recommendations from the 2012 certificate of recognition audits. Outstanding recommendations from the 2012 certificate of recognition audits have been substantially completed bringing increased safety awareness and culture to the municipality. Much benefit has been realized particularly in the Parks and Public Works areas.
  - Maintained certificate of recognition certifications for safety and return to work and passed the BC Municipal Safety Association maintenance audits. During 2013 an internal audit was performed by Saanich staff. The municipality was recertified and passed with a high percentage for the recognition certifications for safety and return to work areas. The auditors noted that there was an ongoing and improved commitment by all departments to safety awareness and that the cooperation received was encouraging.
- Reduced Saanich's total WorkSafeBC workdays lost. There continues to be a reduction in workdays lost. Many employees are being placed on timely and productive return to work plans which allows a positive reintegration into the workplace. Management continually works to provide modified duties that can accommodate the myriad of functional limitations presented by injured workers. Although the target was a reduction of 5%, the organization exceeded expectations and achieved a 22% reduction.
- Completed a review of web streaming Council meetings which has the potential to increase public information and accessibility.
- Implemented new corporate technology into the strategic planning process. The software is designed to better integrate departmental work plans into corporate strategic planning and create efficiencies for staff.
- Identified new technologies for the 2014 local government elections that have the ability to increase efficiencies for voters at the polls.
- Successfully implemented a new municipal Geographic Information System (GIS) Map Service. The new service expands the inventory of spatial information and enables activities such as locating a property and its underground services, finding a trail in a local park and viewing landscape changes in a neighbourhood

## *Environmental Integrity - Sustainable Environment*

- **Protect Panama Flats for future generations.** Preserving the agricultural and environmental viability of the recently acquired Panama Flats is a priority for Saanich. One of the first steps will be to include the vast majority of the land in the Agricultural Land Reserve (ALR) and secure its long term cultivation.
- **Reconstruct the Rithet reservoir.** The Rithet reservoir is a vital piece of infrastructure for residents in the Royal Oak area. In addition to ensuring an adequate supply of potable water, the reservoir provides water for fire suppression. Reconstructing the reservoir will deal with existing seismic deficiencies and significant water loss due to fractures in the bedrock base.
- **Implement key initiatives from the Climate Action Plan and Climate Change Adaptation Plan.** Saanich is committed to responding and adapting locally and regionally to climate change. In 2014, the focus will be to:
  - Remove existing heating oil systems from all municipally-owned properties;
  - Introduce an Energy Management Program into all municipal building operations to track and reduce consumption;
  - Install more energy efficient heating systems at the Municipal Hall and the Gordon Head Community Recreation Centre;
  - Complete the sea-level rise coastal risk assessment project in partnership with the Capital Regional District and City of Victoria.
- **Implement the Invasive Species Management Strategy.** By 2018, the long-term plan for minimizing the impacts of invasive species on the natural ecosystems in Saanich will be fully implemented. In 2014 and 2015, the focus will be to:
  - Revise the regulations and provide education and outreach for the management of noxious weeds.
  - Continue development of best management practices for priority invasive species.
  - Complete protocols to inventory, map and monitor priority invasive species.
- **Implement the Urban Forest Strategy.** By 2018, the long-term plan for achieving a sustainable urban forest in Saanich will be fully implemented. In 2014 and 2015, the focus will be to:
  - Provide education and outreach for the revised tree regulations.
  - Develop an operations manual that will guide the urban forest work plan.
  - Establish the comprehensive tree planting program.
- **Commence greener garbage collection program.** The new curbside refuse and kitchen scraps collection service will begin in the spring of 2014 using municipal crews and providing assistance programs. Recycling kitchen scraps will reduce greenhouse gas emissions, extend the life of the Hartland landfill, and turn a valuable resource into a useful product.

## *Environmental Integrity - Balanced Transportation*

- **Enhance pedestrian safety and mobility.** The Official Community Plan calls for the design of pedestrian networks to accommodate projected population densities. In order to enhance pedestrian safety and mobility in higher density neighbourhoods, the engineering specifications for pedestrian facilities will be updated to include sidewalks on identified residential roads within designated Major and Neighbourhood Centres and Villages.
- **Promote alternative mobility options.** In order to encourage and support residents in using alternative mobility options, a Wayfinding Plan and implementation strategy will be developed. The Wayfinding Plan will include a variety of tools, both physical and virtual, to provide a predictable and consistent way for people to find their way about our community
- **Provide an interconnected and high quality cycling network.** Saanich encourages and promotes cycling as an alternative mode of transportation. In 2014 and 2015, the focus will be to:
  - Incorporate changes to the network that will integrate commuter bike routes, local connectors, multi-use trails and greenways.
  - Include updated bike lane standards in engineering specifications.
  - Work with the CRD to promote the regional Pedestrian & Cycling Master Plan and to seek funding for cycling friendly infrastructure in Saanich, including bike signals, signage, and bike lockers/boxes.
- **Design and construct “Complete Streets”.** The “Complete Streets” design philosophy ensures that the needs of all transportation corridor users are considered and recognizes that streets can provide an important amenity to the community beyond transportation. Over the next three years, “Complete Streets” projects will include:
  - The reconstruction of Cook Street in 2014.
  - The design and reconstruction of Tillicum Road in 2015 and 2016.
  - The design of Glanford Avenue in 2016.
- **Implement key mobility initiatives from the Shelbourne Valley Action Plan.** The Shelbourne Valley Action Plan defines transportation and land use from Feltham Avenue to North Dairy Road. Implementation of key initiatives designed to improve mobility on this critical transportation corridor will be an important step in realizing the long-term vision of the action plan.
- **Support BC Transit initiatives.** Over the next five years, Saanich will work with BC Transit to ensure municipal interests are included in the following major projects that are designed to help maximize transit use opportunities:
  - The planning and construction of a transit exchange at Uptown Centre.
  - The planning and implementation of bus rapid transit on Douglas St. and McKenzie Avenue
  - The planning and implementation of regional rapid transit.
- **Replace critical transportation infrastructure. Bridges are a critical component in the local and regional transportation network.** The bridge replacement program is currently focussed on regionally significant corridors with funding assistance. The replacement of the Craigflower Bridge in 2014 and the Wilkinson Bridge in 2016 will ensure this vital infrastructure meets current seismic standards and contains adequate facilities for alternate transportation modes, including cycling and walking.

## *Social Well-Being - Healthy Community*

- ***Establish a New Youth Development Strategy*** - A key objective of the Parks and Recreation Master Plan is to rethink youth programming. In 2014, a framework will be established to create a new Youth Development Strategy. Work will focus on the current interaction and engagement with youth and community youth serving organizations and how to best support youth moving forward.
- ***Develop New Age Friendly Community Programs with health sector partners*** – Saanich is one of the World Health Organization’s pilot communities for implementing age-friendliness. Existing age-friendly community programs are focused on food security and skills, healthy eating, and social connections. In 2014, Saanich will partner with Island Health to develop and deliver new programs designed to increase cognitive skills and ensure safe and supportive home environments.
- ***Implement the Heritage Action Plan.*** Saanich is committed to the long-term preservation of heritage resources within the municipality. Encouraging and supporting the maintenance of heritage properties and promoting the value of heritage preservation are priorities. In 2014, the focus will be to:
  - Adopt minimum maintenance requirements for heritage properties.
  - Update the Heritage Toolkit and procedural bylaws.
  - Develop two heritage walk/bike tour brochures.
- ***Support the development of affordable housing.*** Based on a focused study of the issue and consultation with citizens, secondary suites are now permitted south of McKenzie Avenue. In 2014 and 2015, consultation work will take place with supportive Neighbourhood Associations on the potential to legalize secondary suites in further defined areas.
- ***Develop a Local Agriculture and Food Security Action Plan.*** A healthy, sustainable and stable food supply is vital to Saanich and the region. In order to support and promote local agriculture and food security, over the next two years Saanich will establish a task force and prepare an action plan and implementation strategy.
- ***Commence multi-year program to update the 12 Local Area Plans.*** The Official Community Plan (OCP) is the principal legislative tool for guiding future growth and change in Saanich. The 12 Local Area Plans (LAPs), which form part of and work in tandem with the OCP, are intended to capture issues unique to Saanich neighbourhoods. Beginning in 2014 a multi-year program will be developed to update the LAPs, incorporating new policies, procedures and legislation, and addressing neighbourhood concerns and objectives.
- ***Plan for the use and management of newly acquired park land and open spaces.*** Saanich is committed to providing both natural and developed park land and open spaces that support a high quality of life. Over the next three years plans will be developed for the use and management of the following new acquisitions:
  - In 2014, Panama Flats.
  - In 2015, Haro Woods.
  - Beginning in 2015, Beckwith Park/Blenkinsop Lake and Valewood Park.

## *Social Well-Being - Safe Community*

- ***Continue to improve transportation safety.*** Saanich is committed to developing and implementing measures that will increase safety at high risk intersections. Using ICBC records and other information to identify intersections with the highest incidence of injury and/or damage, appropriate and effective mitigation measures will be developed in a multi-disciplinary approach. Measures may include physical changes to the intersection, changes in traffic regulations, and increased enforcement.
- ***Deliver Emergency Preparedness Programs.*** Providing a variety of community programs for emergency preparedness helps to ensure Saanich is a more educated, prepared, and safer community. In 2014 personal preparedness handbooks will be developed and distributed to support neighbourhood emergency preparedness workshops.
- ***Increase municipal emergency communication capabilities.*** Over the next two years, a strategy will be developed and implemented to provide timely public communications in a major emergency. The strategy will include the effective use of social media and the municipal website to engage the community and allow for the sharing and dissemination of vital information.
- ***Develop and implement a Critical Infrastructure Strategy.*** Over the next decade, Saanich will complete a number of initiatives to ensure the long-term sustainability of aging municipal facility infrastructure. The focus of the next three years will be to:
  - In 2014, develop a Critical Infrastructure Strategy.
  - In 2014, complete a Facility Strategy for Parks and Public Works.
  - By 2016, complete two critical facility upgrades
- ***Focus on community engagement in the delivery of programs.*** The following initiatives will strengthen relationships between the community and Saanich Police.
  - Expand the use of volunteers in the delivery of a variety of programs.
  - Develop programs with community partners to help at-risk youth make the smart decisions that will keep them from becoming clients of the criminal justice system.
  - Build on the partnership with the Inter-Cultural Association to learn more about diverse cultures and groups.
- ***Migrate to Industry Canada's dedicated public safety radio frequencies.*** Work collaboratively with Capital Region Emergency Services Telecom (CREST) to support a safe and effective transition to a Project 25 standard technology platform for emergency communications which will support all emergency communications for Saanich Fire, Police and its dispatch clients.

**Please note that additional Safe Community Goals are contained in 2014 Police Services Goals – Appendix D**

### *Economic Vibrancy - Vibrant Connected Economy*

- ***Undertake a Parking Standards Study for “Centres” and “Villages”.*** The policies of the Official Community Plan call for Saanich to encourage local businesses to become more sustainable. The objective of this two-year initiative is to look at the impacts of various Transportation Demand Management measures that could be implemented by a landowner and/or developer in “Centres” and “Villages”, and the potential to achieve a corresponding parking variance.
- ***Complete the Douglas Corridor and Uptown Centre Planning Study.*** The review of the Douglas Corridor and Uptown Centre will help focus effort on promoting the best long term use of the area and will take advantage of the momentum created by new development. The focus over the next three years will be to:
  - In 2014, commence the background research, mapping and area analysis to support community consultation work.
  - In 2015 and 2016, undertake community consultation and develop the Corridor Action Plan
- ***Participate with the Capital Regional District (CRD) to prepare a Regional Transportation Plan.*** The development and implementation of a new Regional Transportation Plan is an important step in promoting the efficient movement of goods, services and people throughout Saanich and the region. A final report to the CRD Board in 2014 will include a high-level outline of activities to adopt a regional network, a review of funding opportunities, the establishment of a regional governance framework for transit, and the establishment of a consistent approach to maximize the use of existing infrastructure over the next five years. Saanich will continue to work with the CRD to ensure that municipal values and interests are reflected in this process and outcomes are consistent with Saanich’s long-term plans.
- ***Achieve sustainable infrastructure replacement levels.*** Saanich is committed to meeting its long-term objective of reducing the gap between the actual and required capital investment for the replacement of municipal infrastructure. As capital spending continues to increase, the municipality moves toward sustainable replacement levels. This program provides needed infrastructure for local business and supports the local economy through job creation and capital investment. Sustainable levels of capital spending are intended to be achieved by 2019.
- ***Implement a sustainable purchasing program.*** The goal of a sustainable purchasing program is to ensure that staff purchases quality products, services and works at competitive prices while considering key environmental and social benefits over the entire life-cycle of the product, service or work. The focus in 2014 will be to implement the following two policy elements:
  - A declaration form of social and environmental practices to be submitted by suppliers for each tender and request for proposal.
  - Sustainability evaluation guidelines to be used for common purchasing categories such as paper or cleaning products.

### *Economic Vibrancy - Service Excellence*

- ***Deliver the next generation of the Saanich website.*** Updating the technology and design of the municipal website is a key component of the communication program. With a focus on developing and strengthening community engagement, the next generation of the website will strive to improve the overall user experience and allow for increased interaction and information sharing. In 2014 technological upgrades will take place, followed in 2015 by a complete redesign of the website.
- ***Assess enterprise resource planning.*** A comprehensive assessment of the information technology environment is vital to the development of long term plans for an integrated suite of software programs that support internal municipal processes. The objective of this two-year project is to ensure that technological capabilities meet desired business and organizational objectives well into the future. In addition to a review of current systems, consideration will be given to proposed new systems that promote asset management and achieve internal process efficiencies.
- ***Implement collaboration technology.*** Service to the citizens of Saanich is enhanced when there are greater levels of communication and understanding among departments. Collaboration technologies are considered an important foundational piece to achieving improved communications. The technologies platform will include a new corporate intranet, document collaboration, messaging services and knowledge sharing. This multi-year project which commenced in 2013 with a high level needs assessment, will continue in phases from 2014 to 2018 during which various collaboration solutions will be selected and implemented.
- ***Integrate and improve the management of electronic records.*** Implementation of the Document and Information Management Strategy will increase staff capacity, productivity, and knowledge retention and transfer. A key component of the strategy is to ensure that electronic records are managed effectively and efficiently using appropriate technologies. Beginning in 2016, this three-year phase of the project will focus on a restructure of the local area network and the implementation of a corporate electronic document management system.

## 2013 Police Services Accomplishments

### *Social Well-Being - Safe Community*

- Saanich entered into an agreement with Vancouver Island Integrated Major Crime Unit (VIIMCU) in the April of 2013. The three police and one civilian staff positions have been filled and we are fully contributing to VIIMCU.
- A civilian Research/Policy Analyst position was authorized for 2013. The position is currently filled with a Co-Op student from the School of Public Administration at University of Victoria. The position will be permanently staffed following a competition in early 2014
- The Emily Carr branch of the Victoria Public Library will be moving into Uptown in 2014. The building located at 3500 Blanshard will be renovated to provide additional accommodations for the growing demands on the Saanich Police. This will allow workspace for volunteers and other community based groups who work closely with the Community Liaison Division, and will afford opportunities to enhance regional partnerships.
- Progress on the police Post Disaster Plan includes completed construction of the Mobile Incident Command Vehicle which is to be delivered by year end, and the ongoing training of a staff member to allow further development of response plans. These two initiatives will support each other and position the police better to serve the community.
- The goal of adding 15 new Block Watch neighbourhoods has been exceeded as the program has actually grown by 19 new blocks this year.
- To create more discretionary time for front-line officers to engage in proactive and preventative activities, improvements in communication processes have allowed for better triaging of calls and resource assignment. Additionally, other strategies are being piloted to gain efficiencies while maintaining the quality of service delivery.
- Saanich Police continues to test and explore new technologies to enhance service delivery and improve efficiencies. Initiatives include: the implementation of a digital evidence management system; roll out of an investigative analytical tool called i2; and, the partial rollout of remote access to allow for great mobility and access to information systems.
- To ensure the effective deployment of limited resources committees were formed to effect change in relation to several strategic initiatives including digital evidence management, concluding calls for service in Computer Assisted Dispatch (CAD) and the examination of alternate service delivery methods for summons and subpoenas.
- With respect to succession planning for senior staff positions, the Police Board reviewed the Police Sector Council competency framework and agreed that this will serve to guide staff as to what competencies will be considered by the Board in future selection processes. In addition, all supervisory and management staff were provided with training in relation to coaching and mentoring to improve their capacity for developing others.
- In further support of succession planning and staff development, a committee was formed to develop new Personnel Development Appraisal processes that will meet the future needs of staff and the organization.
- The expansion of the Saanich Police detention facility is complete and now has capacity to hold male, female and youth prisoner. With this expansion, we are no longer dependent upon policing partners to house our youth and female prisoners.
- In September of 2013 Saanich Police hosted the Canadian Police Canine Championships. Police Service Dog Zeke and his handler Constable Jonathan Zielinski were successful in becoming the 2013 national champions. The completion saw canine teams from across the country come to Saanich to take part in the event. The public portion of the competition was held at the University of Victoria and was well attended.

## 2014 Police Services Goals

### *Social Well-Being - Safe Community*

- Enhance community engagement through continuing focus on the following programs:
  - Block Watch to increase by 15 blocks and incorporate social media into the program
  - Business Watch to increase by one strip mall.
  - Crime Free Multi-Housing to increase by three buildings
- The Saanich Police is committed to reaching out to seniors. To make programming more accessible to seniors, initiatives will be undertaken to meet with seniors where they live. Saanich Police officers and Reserve Constables will conduct at least one visit to each and every participating senior's home or care facility with the goal of sharing information on elder abuse and other crime prevention information to reduce the fear and incidence of crime for the seniors.
- Saanich has the highest ethno-culturally diverse population on Vancouver Island. Saanich Police have created a welcoming, culturally sensitive environment. To enhance this environment digital signage will be installed in the police building lobby; crime prevention literature and brochures will be displayed in at least four separate languages; and, at least 4 (four) ethno-cultural or other diversity groups invited to recommend changes or improvements to this environment.
- A member of the Saanich Police is currently being trained in the area of Disaster and Emergency Management with the goal to create a robust response plan for the Saanich Police. In 2014 we will work in conjunction with Saanich Fire and other community partners to create the framework for a coordinated disaster management plan.
- Through realignment of existing resources and to address increased demands for service, the Family Protection Unit will be expanded by 20% (1 position). This will better serve families in crisis and increase victim safety.
- Saanich Police are committed to delivering quality services to the citizens of Saanich in the most efficient and effective manner. A business process review is being conducted within the Administration Division to identify opportunities for improvements in this regard. This methodology will be evaluated to determine its applicability to other divisions in search of the same opportunities.

**Parkland Acquired 1997 to 2013**

**Parkland Purchased: Community (01/01/97 to 31/12/13)**

YEAR	FILE #	ADDRESS	PARK REFERENCE	AREA (ha)	TOTAL COST	SOURCE OF FUNDS	COMMENTS
1997	1201/94	4125 Elizabeth St	Panama Hill	0.048	\$ 34,100	SW Quadrant DCC	
1998		Sayward Pit	Lochside	4.53		N/A	Exchange - Part Payment for Sayward Gravel Pit
1999	1222/96	Interurban - Glendale Lands	Layritz	11.7	\$ 415,700	DCC	
1999 2000	1222A/96	Interurban - Glendale Lands	Layritz	10.9			Free Crown Grant
2001	1244/98	3918 Mildred St	Knockan Hill	0.247	\$ 147,300	Land Sales Reserve & SW Quadrant DCC	Includes .109 ha in required dedication
2001	1268 & 1269/00	265 Trevlac Pl	Calvert - Hector	1.417	\$ 123,600	NW Quadrant DCC	
2002	1300/02	3944 Braefoot Rd	Braefoot	0.17	\$ 325,000	SE Quadrant DCC	
2003	1310/03	3918 & 3922 Wilkinson Rd	Knockan Hill	0.09	\$ 1		\$1.00 and Ability to subdivide
2004	1030/88	4130 Tyndall Ave	Lambrick	0.025	\$ 327,501	NE Quadrant DCC	
2004	1293/02	5455 Fowler Rd	Lochside	1.46	\$ 180,000	NW Quadrant DCC	Net Cost
2006	1328/06	3451 Tillicum Rd	Hampton Park	0.773		N/A	Exchange - 3 lots on Gregory Pl
2007	1375/07	4129 Elizabeth St	Panama Hill	0.052	\$ 40,000	SW Quadrant DCC	Completes Panama Hill Park
2010	1409/09	4439 Blenkinsop Rd	Mt. Douglas	1.83	\$ 840,000	Sub-Regional Park \$950,000 surplus funds	Park to be dedicated, Lot to be sold
2011			Panama Flats	25.101	\$ 1,065,050	remainder Land Sales Resv	Land Exchange & \$1,065,050
2012	1442/12	3895 Cadboro Bay Rd	Cadboro-Gyro	0.1688	\$ 782,000	Sub-Regional Park/ DCC	
2013		2391 Arbutus Rd	Haro Woods	4.32	\$ 1,488,288	Sub-Regional Park/ DCC	Land Exchange & \$1,488,288 over 6 years
2013		2435 Arbutus Rd	Haro Woods	1.407		"	"
<b>TOTAL</b>				<b>64.2388</b>	<b>\$ 5,768,540</b>		

## Parkland Acquired 1997 to 2013

### Parkland Purchased: Municipal (01/01/97 to 31/12/13)

YEAR	FILE #	ADDRESS	PARK REFERENCE	AREA (ha)	TOTAL COST	SOURCE OF FUNDS	COMMENTS
1997	1092/89	311 Gorge Road W 4996 Georgia Park	Gorge Waterway	0.119	\$ 425,000	Municipal DCC	
1998	1129/91	Terr	Colquitz Linear	0.15	\$ 154,400	Subregional Park	
1999	1174/92	4543 Blenkinsop Rd	Mt. Douglas	1.18	\$ 171,000	Municipal DCC	
1999	1254/92	1276 Loenholm Rd	Loenholm	1.23	\$ 28,900	Municipal DCC	
1999	1236/97	4351 Blenkinsop Rd	Mt. Douglas	3.02	\$ 511,500	Subregional Park	
2000		811 Rogers Ave	Christmas Hill	2.45	\$ 1,165,350	Subregional Park & Municipal DCC	TLC \$395,000, Donation \$206,000
2000	1265/00	3127 Admirals Rd	Cuthbert Holmes	0.09	\$ 238,500	Land Sales Reserve	
2000	1263/00	4102 Trinity Road	Colquitz Linear	0.06	\$ 7,800	Land Sales Reserve	
2000	1261/00	841 Ralph St	Swan Lake	0.19	\$ 286,000	Subregional Park	
2000	1176/92	4589 Blenkinsop Rd	Mt. Douglas	3.59	\$ 503,300	Subregional Park	
2000	1257/99	Grange & Gerda	Colquitz Linear	0.86	\$ -		Free Crown Grant
2001	1179/93	749 Daisy Ave	Swan Creek	0.08	\$ 195,000	Land Sales Reserve	
2002	1274/00	1130 Roy Rd	Colquitz Linear	0.07	\$ 139,900	Municipal DCC	
2002	1302/02	4589 Blenkinsop Rd 1720 Kingsberry	Mt. Douglas	1.92	\$ 296,250	Mt. Douglas Reserve Fund	
2003	1258/99	Cres	Mt. Tolmie	0.285	\$ 30,000	Borrowing	Net Cost
2004	1115/90	1105 Gerda Rd	Colquitz Linear	0.15	\$ 331,800	Municipal DCC	
2005	1124/91	1159 Royal Oak Dr 4705 Prospect Lake	Outerbridge	3.78	\$ 475,000	Municipal DCC	Nature Sanctuary Use
2005	1209/95	Rd	Prospect Lake	6.96	\$ 150,000	Municipal DCC	
2005	1224/97	0 Rainbow St	Christmas Hill	0.728	\$ 1,035,000	Subregional Park & Municipal DCC	
2005	1324/04	715 Lindsay St	Colquitz Linear	0.176	\$ 345,000	Subregional Park	
2007	1371/06	751 Burke St	Cuthbert Holmes	0.0697	\$ 352,500	Subregional Park	
2008	1384/08	1126 Roy Rd	Colquitz Linear	0.07	\$ 345,000	Subregional Park	
2011	1419/10	4317 Blenkinsopp Rd	Mt. Douglas	1.417	\$ 223,400	Mt. Douglas Reserve Fund	
2012	1376/07	3129 Admirals Rd	Cuthbert Holmes	0.1488	\$ 550,000	Subregional & DCC	
<b>TOTAL</b>				<b>28.7935</b>	<b>\$ 7,960,600</b>		

**Parkland Acquired 1997 to 2013**

**Parkland Purchased: Neighbourhood (01/01/97 to 31/12/13)**

YEAR	FILE #	ADDRESS	PARK REFERENCE	AREA (ha)	TOTAL COST	SOURCE OF FUNDS	COMMENTS
1997	-	-	-	-	-	-	-
1998	1239/98	3172 Davin St	Qu'Appelle	0.053	\$ 164,500	Land Sales Reserve	
1999	1234/97	Becton Rd	Doumac Ravine	1.53	\$ 103,000	DCC	1.0 ha voluntary contribution
1999	1231/97	Rogers Ave	Hutchison	0.137	\$ 177,200	Subregional Park Reserve	
1999	1235/97	917 Inverness Rd	Rutledge	0.05	\$ 162,800	SE Quadrant DCC	
1999	1152/99	975 Haliburton Rd	Doris Page	0.32	\$ 1		Donated
2000	-	-	-	-	-	-	-
2001	1225/97	958 Scotia St	Rutledge	0.06	\$ 190,800	Land Sales Reserve	
2002	1291/01	Bedford St	Konukson	2.25	\$ 900,000	Land Sales Reserve	
2002	1292/01	Kenneth St	Glanford	1.9			Land Swap School Board 61
2003	1309/03	4338 Cedar Hill Rd	Parkside	0.15	\$ 267,500	NE Quadrant DCC	
2003	1313/03	3300 Browning St	Browning	0.05	\$ 180,000	Borrowing	Completes Browning Park
2007	1374/07	3706 Iona Dr	Horner	0.108	\$ 535,000	SE Quadrant DCC & Land Sales Reserve	Completes Horner Park
2008	1380/07	3041 Austin Ave	Meadow	0.098	\$ 450,000	SW Quadrant DCC	
2009	1322/04	4315 Prospect Lake Rd	Goy	6.216	\$ -	Donated by George Goy	
2010	1404/09	5099 Cordova Bay Rd	McMorran	0.0627	\$ 869,000	NW Quadrant DCC	
2010	1383/09	5160 Interurban Rd Cordova Bay Rd 10'	Underwood	1.955		Donated by Marian Underwood	
2011	1417/10	Lane	McMorran	0.019	\$ -		
2012	-	-	-	-	-	-	-
2013		4000 Shelbourne St		0.118			Park Dedication
<b>TOTAL</b>				<b>14.9587</b>	<b>\$ 3,999,801</b>		

**Parkland Acquired 1997 to 2013**

**Parkland Purchased: Miscellaneous (01/01/97 to 31/12/13)**

YEAR	FILE #	ADDRESS	PARK REFERENCE	AREA (ha)	TOTAL COST	SOURCE OF FUNDS	COMMENTS
2001	Lease	Rogers Ave	Christmas Hill	0.832	\$ 1		Leased from PCC, 99 years, exp 2100
2001	1251/99	3913 Saanich Rd	Lochside	0.016	-		Donated parking for trail users Park Exchange & \$144,000 cash rec'd
2003	1120/91	4657 Pipeline Rd	SCP	1.463	-		Joint purchase with CRD. Under CRD ownership. Park Covenant
2003	1283/01	Hartland Ave	Killarney Lake Organic	20.23	\$ 240,000	Municipal Park DCC	
2004	1306/02	741 Haliburton Rd	Garden	2.92	\$ 400,000	Land Sales Reserve	
2005	1325/04	4090, 4098 Blenkinsop Rd	Centennial Trail	0.493	\$ 58,000	Centennial Trail	
2005	1331/05	1345 Mt. Douglas X Rd	Centennial Trail	0.014	\$ 5,000	Centennial Trail	
2005	1332/05	4050 Lochside Dr	Centennial Trail	0.187	\$ 5	Centennial Trail	Leased from BC Hydro, 5 yrs
2005	LSL90	Seaton/Belfast	Capital City Allotment Gardens	3.216	-	Free Crown Grant	
2005	1292/01	Agnes St/Kenneth St	Agnes St Allotment Gardens	1.898	-	School District #61 Land Exchange	
2012	-	-	-	-	-	-	
2013		Quayle Rd	Horticultural Centre of the Pacific	41.5874		Free Crown Grant	Leased to HCOP
<b>TOTAL</b>				<b>72.8564</b>	<b>\$ 703,006</b>		

## Parkland Acquired 1997 to 2013

### Parkland Acquired Through Rezoning or Subdivision (01/01/97 to 31/12/13)

YEAR	LEGAL	ADDRESS	REFERENCE	AREA (ha)	COMMENTS
1997	Lot B, Plan 65839	Maplewood/Tolmie	Cedar Hill Golf Course	0.276	Municipal
1999	Plan 68619R	Hulford St	Saanich Spur Trail	0.022	
2000	Plan 71449	McKenzie Ave	Swan Creek	0.334	Municipal
2000	Plan 70752	Dustin Crt	Claremont	0.033	Community
2000	Plan 70928	Cordova Bay Rd	Sayward Hill	0.821	Neighbourhood
2000	Plan 70468	Livingstone Ave	Feltham	0.395	Neighbourhood
2000	Plan 71423	Roy Plc	Colquitz	0.364	Municipal
2001	Plan 72447	Rogers Ave	Hutchison	0.714	Neighbourhood
2001	Plan 71811	Livingstone Ave	Feltham	0.113	Neighbourhood
2002	Plan 73450	Gordon Head Rd	Montague	0.366	Neighbourhood
2003	Plan VIP74819	Pipeline Rd		0.08	
2003	Plan VIP74832	Blue Ridge Rd	Rosedale	0.01	Neighbourhood
2003	Plan VIP75049	Viaduct Ave W	Logan	0.15	Community
2003	Plan VIP75300	Rainbow	Christmas Hill	0.136	Municipal
2003	Plan VIP75457	Rainbow	Christmas Hill	0.641	Municipal
2003	Plan VIP76066	Cedar Hill Rd	Parkside	0.1	Neighbourhood
2004	Plan VIP76335	Wray Rd	Trail System	0.694	Trail System
2004	Plan VIP76686	Sayward Hill Cres	Sayward Hill	0.125	Neighbourhood
2004	Plan VIP77307	Tulip Ave		0.182	Neighbourhood
2004	Plan VIP77144	Hatfield Rd		0.192	Neighbourhood
2004	Plan VIP77842	South Valley Drive		0.487	Neighbourhood
2005	Plan VIP77918	Sea Ridge Drive		0.365	Neighbourhood
2005	Plan VIP78182	Wilkinson		0.139	Neighbourhood
2005	Plan VIP79304	South Valley Drive		0.37	Neighbourhood
2005	Plan VIP79832	South Valley Drive		0.59	Neighbourhood
2005	Plan VIP79933	Agnes/Kenneth St	Access Strip	0.181	Access Strip
2006	Plan VIP81002	Reynolds Rd 1230		0.061	Neighbourhood
2006	Plan VIP81821	Wilkinson Rd 3843		0.452	Neighbourhood
2007	Plan VIP82437	Cherry Tree Bend 4865	Westbury Park	1.17	Neighbourhood
2007	Plan VIP83092	Lochside Drive	Access Strips	0.058	Neighbourhood
2007	Plan VIP82961	West Saanich	Access Strips	0.356	Neighbourhood
2007	Plan VIP82437	Wilkinson Rd 4293	Colquitz	0.846	Municipal
2008	Plan VIP84081	Wilkinson Rd	South Valley	0.267	Municipal
2009	Plan VIP86567	Providence Pl	Unnamed	0.502	Neighbourhood
2009	Plan VIP86255	McKenzie Ave	Unnamed	0.384	Neighbourhood

**Parkland Acquired 1997 to 2013**

**Parkland Acquired Through Rezoning or Subdivision (01/01/97 to 31/12/13 continued)**

<b>YEAR</b>	<b>LEGAL</b>	<b>ADDRESS</b>	<b>REFERENCE</b>	<b>AREA (ha)</b>	<b>COMMENTS</b>
2010	Plan VIP88104	Carey Road	Unnamed	0.369	Neighbourhood
2010	Plan VIP88233	Rainbow Street	Unnamed	0.13	Neighbourhood
<b>TOTAL</b>				<b>12.475</b>	

## Infrastructure Spending 2004 to 2013 / Projected for 2014

Purpose	APPROVED INFRASTRUCTURE SPENDING										Projected for 2014
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Roads, Pedestrian & Bikeways	2,330,000	5,513,100	3,830,600	4,095,300	5,023,300	4,886,000	5,273,000	10,585,900	12,575,000	12,807,000	10,696,000
Storm Drains	1,025,000	850,000	1,115,600	1,508,300	1,983,000	2,550,000	3,000,000	3,675,000	4,000,000	4,050,000	4,640,000
Recreation & Community Facilities	3,747,700	4,564,100	9,918,100	4,268,100	4,575,100	5,028,200	7,626,800	3,183,200	1,568,540	1,742,000	2,607,100
Parks & Trails	1,484,900	3,984,400	3,535,300	1,529,100	1,554,000	1,250,299	2,874,700	1,720,300	1,398,000	1,462,000	1,627,200
Water Utility	2,220,000	2,473,000	2,774,300	3,109,300	3,549,300	4,048,400	4,998,400	4,953,400	5,408,400	6,000,000	6,500,000
Sewer Utility	800,000	980,000	2,146,800	2,516,800	2,688,800	3,467,300	3,760,800	3,845,000	4,195,200	4,585,000	4,915,000
<b>TOTAL</b>	11,607,600	18,364,600	23,320,700	17,026,900	19,373,500	21,230,199	27,533,700	27,962,800	29,145,140	30,646,000	30,985,300
					3 year average				28,213,880	29,251,313	30,258,813
					3 year average	Without Bridge				27,584,647	



## THE CORPORATION OF THE DISTRICT OF SAANICH

**2014 Appointments**

COUNCIL		TELEPHONE	E-MAIL	TERM EXPIRES
Frank Leonard	Mayor	250-475-5510	mayor@saanich.ca	Fall 2014
Susan Brice	Councillor	250-598-6209	sgbrice@shaw.ca	Fall 2014
Judy Brownoff	Councillor	250-727-2008	jbrownoff@telus.net	Fall 2014
Vic Derman	Councillor	250-479-0302	vicderman@shaw.ca	Fall 2014
Paul Gerrard	Councillor	250-386-2745	phgerrard@shaw.ca	Fall 2014
Dean Murdock	Councillor	250-889-0242	info@deanmurdock.ca	Fall 2014
Vicki Sanders	Councillor	250-592-0865	vicki_sanders@telus.net	Fall 2014
Nichola Wade	Councillor	250-652-1021	nicholawade6100@gmail.com	Fall 2014
Leif Wergeland	Councillor	250-658-6558	wergeland@shaw.ca	Fall 2014

E-Mail Address For All Members of Council: [council@saanich.ca](mailto:council@saanich.ca)

**ACTING MAYOR (Alternate)**

December & January	Councillor Judy Brownoff (Councillor Wade)
February & March	Councillor Leif Wergeland (Councillor Gerrard)
April & May	Councillor Vic Derman (Councillor Murdock)
June & July	Councillor Susan Brice (Councillor Sanders)
August	Councillor Vicki Sanders (Councillor Brice)
September	Councillor Dean Murdock (Councillor Derman)
October	Councillor Paul Gerrard (Councillor Wergeland)
November	Councillor Nichola Wade (Councillor Brownoff)

**COUNCIL LIAISON RESPONSIBILITIES**

Mayor Frank Leonard	Police
Councillor Vicki Sanders	Corporate Services
Councillor Judy Brownoff	Engineering
Councillor Susan Brice	Finance
Councillor Leif Wergeland	Fire
Councillor Dean Murdock	Legislative Services
Councillor Nichola Wade	Parks and Recreation
Councillor Paul Gerrard	Planning
Councillor Vic Derman	Public Works

	Appointed	Reappted	Term Expiry
<b>ADMINISTRATIVE TRAFFIC COMMITTEE</b>			
Co-Chairs: Councillor J. Brownoff and C. Doyle, Director of Engineering			
<b>ADVISORY DESIGN PANEL (2 Year Terms Except Where Noted)</b>			
Sorin Birliga (Architect)	Dec 2010	Jan 2013	Dec 2014
Pat Danforth	Aug 2012	--	Dec 2014
Ron Drane	Dec 2009	Jan 2014	Dec 2015
Illarion Gallant (Landscape) (two-year term)	Jan 2014	--	Dec 2015
John Gauld (Landscape Architect)	Jan 2013	--	Dec 2014
Cory Lee (Building Industry)	Dec 2009	Jan 2014	Dec 2015
Margaret Lucas	April 2013	--	Dec 2014
Doran Musgrove (Architect)	Dec 2011	Jan 2014	Dec 2015
Chris Rowe (alternate Architect) (one-year term)	Jan 2013	Jan 2014	Dec 2014
<b>ARTS, CULTURE, AND HERITAGE ADVISORY COMMITTEE</b>			
Chair: Councillor Vicki Sanders			
Lyris Agarat	Jan 2014	--	Dec 2014
Kay Beckett	Apr 2013	Jan 2014	Dec 2014
Pauline Cohen	Dec 2005	Jan 2014	Dec 2014
Kim Fawthorpe	Jan 2014	--	Dec 2014
Valerie Green	Jan 2006	Jan 2014	Dec 2014
Ken Johnson	Mar 2009	Jan 2014	Dec 2014
Anne Lansdell	Dec 2005	Jan 2014	Dec 2014
Roger Love	Apr 2013	Jan 2014	Dec 2014
Saanich Youth Council:			
School District Liaison: Trustee Wayne Hunter/Helen Parker (SD 63) Trustee Edith Loring-Kuhanga (SD 61)			
Community Arts Council of Greater Victoria Liaison: Bob Williams			
<b>BEACON COMMUNITY SERVICES</b>			
Liaison: Councillor Nichola Wade			
<b>BICYCLE AND PEDESTRIAN MOBILITY ADVISORY COMMITTEE</b>			
Chair: Councillor Vic Derman			
Jo-Lee Bertrand	Dec 2011	Jan 2014	Dec 2014
David De Shane	Dec 2004	Jan 2014	Dec 2014
Judy Gaylord	Dec 1999	Jan 2014	Dec 2014
James Grayson	Dec 1994	Jan 2014	Dec 2014
Paige MacWilliam	Apr 2013	Jan 2014	Dec 2014
Corey Newcomb	Jan 2014	--	Dec 2014
Ray Straatsma	Dec 2011	Jan 2014	Dec 2014
Darrell Wick	Dec 1991	Jan 2014	Dec 2014

	<b>Appointed</b>	<b>Reappted</b>	<b>Term Expiry</b>
<b>BOARD OF VARIANCE (3 Year Term)</b>			
Haji Charania	Dec 2001	Nov 2012	Dec 2015
Robert Riddett	Nov 2012	--	Dec 2015
David Bartlett	Dec 2005	Dec 2010	Dec 2013
Gordon Parker	Dec 2006	Dec 2010	Dec 2013
<b>CAPITAL REGION EMERGENCY SERVICES TELECOMMUNICATIONS (CREST)</b>			
Councillor Leif Wergeland			
<b>CAPITAL REGIONAL DISTRICT ARTS COMMITTEE</b>			
Councillor Vicki Sanders	Apr 1, 2013	Dec 2, 2013	Dec 31, 2014
<b>CAPITAL REGIONAL DISTRICT AND HOSPITAL BOARD</b>			
<b>Directors:</b> Mayor Frank Leonard Councillor Judy Brownoff Councillor Leif Wergeland Councillor Susan Brice Councillor Vic Derman		<b>Alternates:</b> Councillors Sanders, Murdock, Gerrard, Wade Councillors Murdock, Gerrard, Wade, Sanders Councillors Gerrard, Wade, Sanders, Murdock Councillors Wade, Sanders, Murdock, Gerrard Councillors Sanders, Murdock, Gerrard, Wade	
<b>REGIONAL WATER SUPPLY COMMISSION</b>			
<b>Directors:</b> Councillor Vic Derman Councillor Paul Gerrard Councillor Nichola Wade Councillor Dean Murdock Councillor Vicki Sanders		<b>Alternates:</b> Councillors Brownoff, Wergeland, Brice, Mayor Leonard Councillors Wergeland, Brice, Mayor Leonard, Councillor Brownoff Councillor Brice, Mayor Leonard, Councillors Brownoff, Wergeland Mayor Leonard, Councillors Brownoff, Wergeland, Brice Councillors Brownoff, Wergeland, Brice, Mayor Leonard	
<b>(BOARD OF) CEMETERY TRUSTEES OF GREATER VICTORIA – 3 Year Terms</b>			
Paul Taylor	Mar 2013	Jan 2014	Dec 2016
Lois Toms	Apr 2005	Dec 2012	Dec 2015
Richard Tuckey	Dec 2003	Dec 2011	Dec 2014
<b>ENVIRONMENT AND NATURAL AREAS ADVISORY COMMITTEE</b>			
Chair: Councillor D. Murdock			
Kevin Brown	Apr 2013	Jan 2014	Dec 2014
Al-Nashir Charania	Apr 2013	Jan 2014	Dec 2014
Jude Coates	Apr 2013	Jan 2014	Dec 2014
Harry Drage	Apr 2013	Jan 2014	Dec 2014
Hal Gibbard	Apr 2013	Jan 2014	Dec 2014
Mary Haig-Brown	Apr 2013	Jan 2014	Dec 2014
Marie Vander Heiden	Jan 2014	--	Dec 2014
Roberta Hesselgrave	Apr 2013	Jan 2014	Dec 2014
Saanich Youth Council :			
<b>FINANCE, AUDIT AND PERSONNEL STANDING COMMITTEE</b>			
Chair: Councillor Susan Brice Members: Mayor Frank Leonard; Councillors Dean Murdock and Vicki Sanders			
<b>GLENDALE GARDENS AND WOODLAND (HORTICULTURE CENTRE OF THE PACIFIC)</b>			
Liaison: Councillor Vic Derman			
<b>GREATER VICTORIA ECONOMIC DEVELOPMENT COMMISSION</b>			
Liaison: Councillor Paul Gerrard			

	Appointed	Reappted	Term Expiry
<b>GREATER VICTORIA LIBRARY BOARD – 2 Year Terms</b>			
Councillor Dean Murdock			
Wayne Bembridge	Dec 2011	Jan 2014	Dec 2015
Greg Bunyan	Dec 2008	Jan 2015	Dec 2015
Anne Kirkaldy	Mar 2011	Dec 2012	Dec 2014
Karen Potts	Dec 2008	Dec 2012	Dec 2014
<b>HEALTHY SAANICH ADVISORY COMMITTEE</b>			
Chair: Councillor Paul Gerrard			
Jean Fraser	Apr 2013	Jan 2014	Dec 2014
Fred Haynes ( <i>SCAN rep</i> )	Jan 2012	Jan 2014	Dec 2014
Jean Hodgson	Apr 2013	Jan 2014	Dec 2014
Franca LaBella	Dec 2011	Jan 2014	Dec 2014
Nadia Rajan	Dec 2011	Jan 2014	Dec 2014
Nancy McDuffe	Jan 2014	--	Dec 2014
Dorothy Rosenberg	Jan 2014	--	Dec 2014
Shirley Woods	Apr 2013	Jan 2014	Dec 2014
Saanich Youth Council:			
School District Liaison: Trustee Wayne Hunter/Helen Parker (SD 63) Trustee Edith Loring-Kuhanga (SD 61)			
<b>HIGHWAYS LIAISONS</b>			
Councillor Judy Brownoff Councillor Leif Wergeland			
<b>INTER-MUNICIPAL CLIMATE ACTION STEERING COMMITTEE</b>			
Councillor Dean Murdock Councillor Vic Derman (alternate)			
<b>PARCEL TAX ROLL REVIEW PANEL</b>			
Mayor Frank Leonard Councillor Judy Brownoff Councillor Leif Wergeland			
<b>PARKS, TRAILS, AND RECREATION ADVISORY COMMITTEE</b>			
Chair: Councillor Nichola Wade			
Jim Anderson	Dec 2001	Jan 2014	Dec 2014
Stefanie Barber	Dec 2011	Jan 2014	Dec 2014
Terrance Berscheid	Dec 1997	Jan 2014	Dec 2014
Daryl Dagneault	Dec 2005	Jan 2014	Dec 2014
Tom Hatcher	Dec 2011	Jan 2014	Dec 2014
Harry Lewis	Apr 2013	Jan 2014	Dec 2014
Jesse McClinton	Jan 2014	--	Dec 2014
Martin Roberts	Dec 2000	Jan 2014	Dec 2014
Saanich Youth Council:			
School District Liaison: Trustee Wayne Hunter/Helen Parker (SD 63) Trustee Edith Loring-Kuhanga (SD 61)			

	Appointed	Reappted	Term Expiry
<b>PENINSULA AGRICULTURAL COMMISSION</b>			
Liaison: Councillor Vic Derman			
<b>PLANNING, TRANSPORTATION, AND ECONOMIC DEVELOPMENT ADVISORY COMMITTEE</b>			
Chair: Councillor Leif Wergeland			
Samantha Charlton	Apr 2013	Jan 2014	Dec 2014
Michael Fisher	Apr 2013	Jan 2014	Dec 2014
Lee Haney	Jan 2014	--	Dec 2014
Ronald Jeffries	Dec 2010	Jan 2014	Dec 2014
June Klassen	Dec 2011	Jan 2014	Dec 2014
Travis Lee	Dec 2009	Jan 2014	Dec 2014
Andrea Mercer	Dec 2009	Jan 2014	Dec 2014
John Schmuck	Dec 2010	Jan 2014	Dec 2014
<b>POLICE BOARD</b>			
Chair: Mayor Frank Leonard			
Lorena Staples ( <i>Council Appointment</i> )	Dec 2012	--	Jun 30, 2014
Gail Flitton ( <i>Lt. Governor-in-Council Appointment</i> )	July 2011	Dec 31, 2013	Jun 30, 2015
Chris Pease ( <i>Lt. Governor-in-Council Appointment</i> )	July 2011	Dec 31, 2013	Jun 30, 2015
W.G. (Bill) Bullis ( <i>Lt. Governor-in-Council Appointment</i> )	Dec 2011	Dec 31, 2013	Jun 30, 2015
<b>PUBLIC SAFETY AND EMERGENCY PLANNING COMMITTEE</b>			
Chair: Mayor Frank Leonard Member: Councillor Nichola Wade			
<b>REGIONAL HOUSING TRUST FUND COMMISSION</b>			
Councillor Paul Gerrard	Mar 25, 2013	Dec 2, 2013	Dec 31, 2014
<b>ROYAL &amp; MCPHERSON THEATRES SOCIETY BOARD</b>			
Councillor Paul Gerrard	Mar 25, 2013	Dec 2, 2013	Dec 31, 2014
<b>SAANICH HERITAGE FOUNDATION</b>			
Delores Bender-Graves	Jan 2014	--	Dec 2014
Sheila Colwill	Jan 2006	Jan 2014	Dec 2014
Andy Jani	Jan 2014	--	Dec 2014
Ken Johnson	Dec 2010	Jan 2014	Dec 2014
Art Joyce	Dec 2006	Jan 2014	Dec 2014
Paul McKivett	Dec 2011	Jan 2014	Dec 2014
Ross O'Connell	Feb 2007	Jan 2014	Dec 2014
Andrew Rushforth	Jan 2006	Jan 2014	Dec 2014
Brad Shuya	Dec 1994	Jan 2014	Dec 2014
Liaison: Councillor Vic Derman			
<b>SCHOOL DISTRICT LIAISONS</b>			
Councillor Judy Brownoff Councillor Nichola Wade			

	Appointed	Reappted	Term Expiry
<b>SILVER THREADS</b>			
Liaison: Councillor Vicki Sanders			
<b>SWAN LAKE-CHRISTMAS HILL NATURE CENTRE</b>			
Liaison: Councillor Susan Brice			
<b>TE'MEXW TREATY ADVISORY COMMITTEE</b>			
Councillor Vic Derman Councillor Leif Wergeland (Alternate) Carrie MacPhee (Staff Resource)			
<b>TOURISM VICTORIA</b>			
Ray Freeman	Feb 2011	Jan 2014	Dec 2014
<b>VANCOUVER ISLAND REGIONAL CORRECTION CENTRE – COMMUNITY ADVISORY BOARD</b>			
Stephen Laidlaw	Jan 2014		Dec 2014
<b>VICTORIA AIRPORT AUTHORITY – 3 Year Term</b>			
Glen Crawford	Jan 2007	Dec 2012	Dec 2014
<b>VICTORIA AIRPORT AUTHORITY COMMUNITY CONSULTATIVE COMMITTEE</b>			
Liaison: Councillor Susan Brice			
<b>VICTORIA FAMILY COURT COMMITTEE</b>			
James Hackler	Dec 1997	Dec 2013	Dec 2014