### AGENDA

### FINANCE STANDING COMMITTEE Monday, June 11, 2018 9:00 to 10:30 am COMMITTEE ROOM #2

- 1. MINUTES FOR ADOPTION February 5, 2018 (attached)
- 2. ELIMINATION OF ELECTED OFFICIAL NON-ACCOUNTABLE ALLOWANCE (attached)

Report of the Director of Finance dated June 5, 2018

- 3. THE DISTRICT OF SAANICH Q4 2017 SUMMARY OF CONTRACTS (attached)
  Director of Finance
- 4. THE DISTRICT OF SAANICH Q1 2018 SUMMARY OF CONTRACTS (attached)
  Director of Finance
- 5. CONTROL OBSERVATIONS (attached)
  Director of Finance
- 6. OTHER

· · · ADJOURNMENT · · ·



### The Corporation of the District of Saanich

### Report

To:

**Finance Committee** 

From:

Valla Tinney, Director of Finance

Date:

June 5, 2018

Subject:

**Elimination of Elected Official Non-accountable Allowance** 

### Recommendation:

That the Committee recommend to Council an approach for managing the impacts of the elimination of the 1/3 non-accountable expense allowance on net pay.

### Purpose:

At the March Special Meeting of Council the following motion was passed:

"That the item be referred to staff requesting preparation of a report for the Finance Committee on the impacts and process change requirements related to the 1/3 remuneration exemption for expenses being eliminated in 2019."

### Background:

The 2017 Federal Budget, which received royal assent on June 22, 2017 included provisions to eliminate the tax exemption that may be applied to one third of certain municipal office-holders as a non-accountable expense allowance effective January 1, 2019 (Attachment A). The District of Saanich pays Mayor and Council this one-third non-accountable expense allowance and therefore this change will impact the Mayor and Council members elected this fall. As the allowance is "non-accountable", recipients were not entitled to claim employment expense deductions and were therefore not required to retain supporting documentation for their actual expenses. The premise of the allowance was the assumption that elected officials incurred expenses in the performance of their duties equal to 1/3 of their pay.

### Discussion:

The effect of the elimination of the non-accountable expense allowance is that Council's full remuneration will be considered taxable income and net pay will be reduced by the additional income tax. As each Council member's financial circumstances, and therefore marginal tax rate differs, the actual impact to net pay for each individual cannot be calculated by staff. What is also not known is the amount of deductible expenses that councillors incur each year and impact their actual net pay under the new system. For example, if actual tax deductible expenses are equal to one third of remuneration, an adjustment to gross pay is not necessary to retain the same level of net pay.

As elected officials are considered to be employees of the District, from a process perspective, they will be entitled to claim employment expense deductions (Attachment B) and Canada Revenue Agency requirements for documentation would apply. It will be the responsibility of each individual council member to set up processes in this regard and consult with their own resource for income tax planning services. The District will be required to provide a T2200 – Declaration of Conditions of Employment annually and report on any reimbursement for expenses such as per diems and mileage claims for use of a personal car paid for by the District and allowed under the Council Remuneration and Expense Policy.

A complicating factor is that the Council's current remuneration policy sets Saanich's remuneration at the average of an established group of comparators. Therefore, regardless of the approach that Saanich adopts, Saanich's council remuneration will eventually fall in line with whatever approach is dominant if adjustments under the current Council Remuneration Policy are implemented in 2019.

The examples provided below assume contributions to CPP and calculate the difference taking only District of Saanich income into account and the marginal tax rate applied to that income. Any difference needed to actual tax deductions an individual councillor may require can be managed through completion of the TD1 form. In application, those councillors who are in higher marginal tax brackets will have reduced net pay unless they have offsetting deductible expenses.

Description	With 1/3 tax exemption	Without exemption	The same of	With offsetting increase	Increase \$	Increase %
Council Remuneration	41,310	41,310	ä	46,133	4,823	0.12%
1/3 Expense Allowance	(13,770)	-				
Taxable Income	27,540	41,310		46,133		
Tax Deduction	2,618	5,477	19	6,521		
CPP Deduction	1,190	1,872		2,110		
Net Pay	37,501	33,960		37,501		
Reduction in net pay		(3,541)		-		
Mayor Remuneration	102,887	102,887		121,250	18,363	0.18%
1/3 Expense Allowance	(34,295)	-		-		
Taxable Income	68,592	102,887		121,250		
Tax Deduction	12,735	23,808		31,098		
CPP Deduction	2,594	2,594	5	2,594		
Net Pay	87,558	76,485	iii.	87,558		
Reduction in net pay		(11,073)				

Gross remuneration increase - 8 Council, one mayor

56,947

Tax deductions are calculated using the remuneration as the sole income source. Actual impact will vary depending on each individual's personal financial circumstances so cannot be factored into the analysis.

### **Options:**

- 1. Fully gross up current remuneration levels effective the first pay of 2019 to ensure the same net pay is retained at the base marginal tax rate. Cost impact \$57,000
- 2. Assume that elected officials will have some level of deductible expenses and gross up current remuneration levels effective the first pay of 2019 to offset the difference. Cost impact less than \$57,000.
- 3. Do not adjust gross remuneration levels on the assumption elected officials have deductible expenses to offset the increased taxable income. No cost impact.
- 4. Do not make an adjustment at this time and rely on implementation of the Council Remuneration Policy in 2019. This would result in Council receiving the average increase of the comparator municipalities and will ultimately reflect the decisions other communities make with respect to the removal of the tax exemption allowance.

Report prepared by:

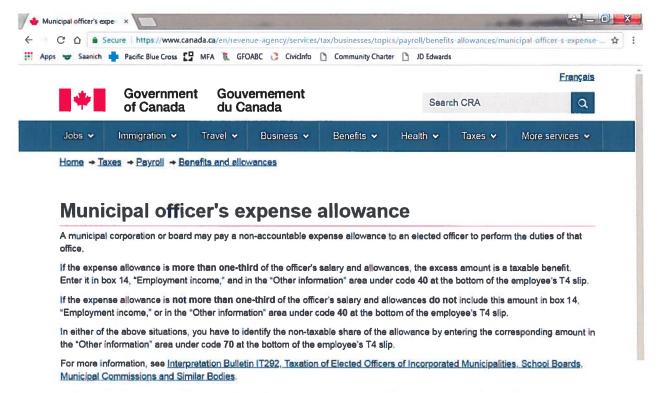
Valla Tinney, Director of Finance

### **CHIEF ADMINISTRATIVE OFFICER'S COMMENTS:**

I endorse the recommendation of the Director of Finance

Paul Thorkelsson, CA

### Attachment A



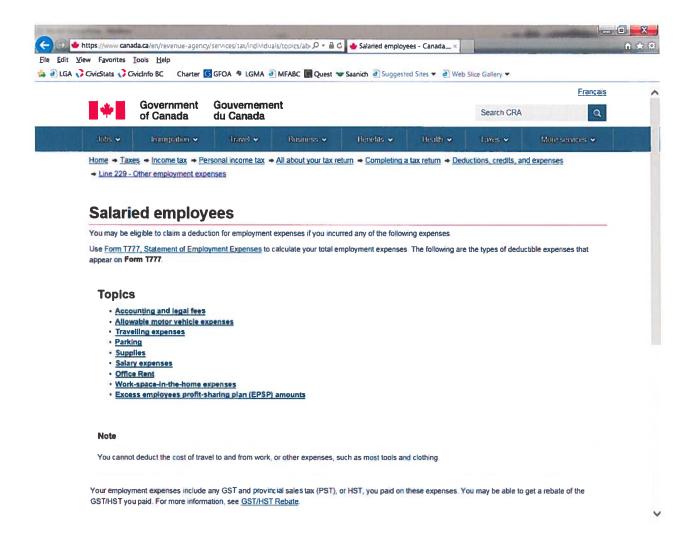
### Note

For 2019 and later tax years, non-accountable allowances paid to elected officers will be included in their income. This change was stated in the 2017 federal budget, which received royal assent on June 22, 2017 (Bill C 44).

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### Attachment B



### **DECLARATION OF CONDITIONS OF EMPLOYMENT**

The employer must complete this form for the employee to deduct employment expenses from his or her income.

The **employee** does not have to file this form with his or her return, but must keep it in case we ask to see it. For details about claiming employment expenses, see Guide T4044, *Employment Expenses*, or interpretation bulletins IT-352, *Employee's Expenses, Including Work Space in Home Expenses*, and IT-522, *Vehicle,Travel and Sales Expenses of Employees*.

Pai	rt A – Employee information (please print)						
Las	st name	First name		Tax year	Social in	surance numb	per
Ho	ome address		Business address			11	
Joi	b title and brief description of duties					-	-
Pai	rt B – Conditions of employment						
1.	Did this employee's contract require him or her to pa Answer "yes" even if you provide an allowance or a If no, the employee is not entitled to claim employme	reimbursement in	respect of some or all such	expenses.			No No
Did you normally require this employee to travel to locations that were not your place of business or between different locations of your places of business, during the course of performing his or her employment duties?			. Yes	No No			
	If yes, what was the employee's area of travel (be sp	pecific)?					
Did you require this employee to be away for at least 12 consecutive hours from the narea (if there is one) of your business where the employee normally reported for work?  If yes, how frequently?		eported for work?	and metropolitan		. Yes	No	
$\vdash$	. you, now insquarity.		Year Month D	av Y	'ear M	onth Day	
		to					
L	If there was a break in employment, specify dates:						
5.	Did this employee receive or was he or she entitled	to receive a moto	r vehicle allowance?			. Yes	No No
	If yes, indicate:						
	<ul> <li>the amount received as a fixed allowance, such a</li> <li>the per km rate used(\$/km), and t</li> <li>the amount of the allowance that was included on</li> </ul>	he amount receiv	ed\$				
	Did this employee have the use of a company vehic	le?				. Yes	No
	Was the employee responsible for any of the expens	ses incurred for th	ne company vehicle?			. Yes	No No
	If <b>yes</b> , indicate the amount and type of expenses:		Amount		Туре о	f expense	
			\$				
			\$				
6.	. Did you require this employee to pay for expenses for	or which he or sh	e <b>did</b> or <b>will</b> receive a reimb	ursement?		Yes	No
	If yes, indicate the amount and type of expenses that	at were:	Amount	Type of expens	e	included or	n T4 slip
	received upon proof of payment	\$			<del></del>	Yes	No No
	charged to the employer, such as credit card cha	rges \$				Yes	No
7.	. Did you require this employee to pay other expense	s for which he or	she did not receive any allo	wance or reimburs	ement?	Yes	No No
	If <b>yes</b> , indicate the type(s) of expenses:						



### Protected B when completed

	Did you pay this employee wholly or partly by commission according to the volume of sales made or contracts negotiated?	Yes	No
	If yes, indicate the commissions paid (\$ ) and the type of goods sold or contracts negotiated (		_ ).
	Is there a business development account or other similar commission income account available from which the employee's employment expenses are paid or reimbursed?	Yes	No No
	If <b>yes</b> , is the commission income from this account included in box 14 of the T4 slip?	Yes	☐ No
9.	Did this employee's contract of employment require him or her to:	Yes	No
	• rent an office away from your place of business?	<b>—</b>	No No
	employ a substitute or assistant?	H.,	No No
	pay for supplies that the employee used directly in his or her work?	<b>:</b>	□ No
	pay for the use of a cell phone?	Yes	No No
	Did you or will you reimburse this employee for any of these expenses?	165	
	If yes, indicate the type of expense and amount you did or will reimburse:  Amount  Type of expense	Included on	T/ elin
	\$	Yes	No No
	\$	Yes	□ No
		Yes	∐ <sub>No</sub>
	\$		
10.	Did this employee's contract of employment require him or her to use a portion of his or her home for work?		No No
	Did you or will you reimburse this employee for any of his or her home office expenses?	Yes	□ No
	If yes, indicate the type of expense and amount you did or will reimburse:		
		Included on	T4 slip
	\$	Yes	∏ No
	\$	Yes	∏ No
	\$	Yes	□No
		1 1 103	1 1 1 1
11.	Did this employee work for you as a tradesperson?		No No
11.	Did this employee work for you as a tradesperson?  If yes, did you require this employee, as a condition of employment, to purchase and provide tools that were used directly in his or her work?	Yes	No No
11.	Did this employee work for you as a tradesperson?  If <b>yes</b> , did you require this employee, as a condition of employment, to purchase and provide tools that were used directly in his or her work?  If <b>yes</b> , do all of the tools itemized on the list provided to you by the employee satisfy this condition?	Yes	No No
11.	Did this employee work for you as a tradesperson?  If yes, did you require this employee, as a condition of employment, to purchase and provide tools that were used directly in his or her work?	Yes	No No
	Did this employee work for you as a tradesperson?  If yes, did you require this employee, as a condition of employment, to purchase and provide tools that were used directly in his or her work?  If yes, do all of the tools itemized on the list provided to you by the employee satisfy this condition?  Please sign and date the list.  Did this employee work for you as an apprentice mechanic?  If yes, was this employee registered in a program established under the laws of Canada or of a province or territory that leads to a designation under those laws as a mechanic licensed to repair self-propelled motorized vehicles?  Did you require this apprentice mechanic, as a condition of employment, to purchase and provide tools that were used	Yes Yes Yes Yes Yes	No No No No No
	Did this employee work for you as a tradesperson?  If yes, did you require this employee, as a condition of employment, to purchase and provide tools that were used directly in his or her work?  If yes, do all of the tools itemized on the list provided to you by the employee satisfy this condition?  Please sign and date the list.  Did this employee work for you as an apprentice mechanic?  If yes, was this employee registered in a program established under the laws of Canada or of a province or territory that leads to a designation under those laws as a mechanic licensed to repair self-propelled motorized vehicles?  Did you require this apprentice mechanic, as a condition of employment, to purchase and provide tools that were used directly in his or her work?	Yes Yes Yes Yes Yes Yes Yes	No No No No No No No
	Did this employee work for you as a tradesperson?  If yes, did you require this employee, as a condition of employment, to purchase and provide tools that were used directly in his or her work?  If yes, do all of the tools itemized on the list provided to you by the employee satisfy this condition?  Please sign and date the list.  Did this employee work for you as an apprentice mechanic?  If yes, was this employee registered in a program established under the laws of Canada or of a province or territory that leads to a designation under those laws as a mechanic licensed to repair self-propelled motorized vehicles?  Did you require this apprentice mechanic, as a condition of employment, to purchase and provide tools that were used	Yes Yes Yes Yes Yes	No No No No No
	Did this employee work for you as a tradesperson?  If yes, did you require this employee, as a condition of employment, to purchase and provide tools that were used directly in his or her work?  If yes, do all of the tools itemized on the list provided to you by the employee satisfy this condition?  Please sign and date the list.  Did this employee work for you as an apprentice mechanic?  If yes, was this employee registered in a program established under the laws of Canada or of a province or territory that leads to a designation under those laws as a mechanic licensed to repair self-propelled motorized vehicles?  Did you require this apprentice mechanic, as a condition of employment, to purchase and provide tools that were used directly in his or her work?  If yes, are all of the tools itemized on the list provided to you by the employee used in connection with the employee's work for	Yes Yes Yes Yes Yes Yes Yes	No No No No No No No
12.	Did this employee work for you as a tradesperson?  If yes, did you require this employee, as a condition of employment, to purchase and provide tools that were used directly in his or her work?  If yes, do all of the tools itemized on the list provided to you by the employee satisfy this condition?  Please sign and date the list.  Did this employee work for you as an apprentice mechanic?  If yes, was this employee registered in a program established under the laws of Canada or of a province or territory that leads to a designation under those laws as a mechanic licensed to repair self-propelled motorized vehicles?  Did you require this apprentice mechanic, as a condition of employment, to purchase and provide tools that were used directly in his or her work?  If yes, are all of the tools itemized on the list provided to you by the employee used in connection with the employee's work for you as an apprentice mechanic in the program described in this question?	Yes Yes Yes Yes Yes Yes Yes	No No No No No No No
12.	Did this employee work for you as a tradesperson?  If yes, did you require this employee, as a condition of employment, to purchase and provide tools that were used directly in his or her work?  If yes, do all of the tools itemized on the list provided to you by the employee satisfy this condition?  Please sign and date the list.  Did this employee work for you as an apprentice mechanic?  If yes, was this employee registered in a program established under the laws of Canada or of a province or territory that leads to a designation under those laws as a mechanic licensed to repair self-propelled motorized vehicles?  Did you require this apprentice mechanic, as a condition of employment, to purchase and provide tools that were used directly in his or her work?  If yes, are all of the tools itemized on the list provided to you by the employee used in connection with the employee's work for you as an apprentice mechanic in the program described in this question?  Please sign and date the list.	Yes Yes Yes Yes Yes Yes Yes Yes Yes	No No No No No No No No No
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12. 13.	Did this employee work for you as a tradesperson?  If yes, did you require this employee, as a condition of employment, to purchase and provide tools that were used directly in his or her work?  If yes, do all of the tools itemized on the list provided to you by the employee satisfy this condition?  Please sign and date the list.  Did this employee work for you as an apprentice mechanic?  If yes, was this employee registered in a program established under the laws of Canada or of a province or territory that leads to a designation under those laws as a mechanic licensed to repair self-propelled motorized vehicles?  Did you require this apprentice mechanic, as a condition of employment, to purchase and provide tools that were used directly in his or her work?  If yes, are all of the tools itemized on the list provided to you by the employee used in connection with the employee's work for you as an apprentice mechanic in the program described in this question?  Please sign and date the list.  Did this employee, as a condition of employment, have to provide a power saw (including a chain saw or tree trimmer)?	Yes Yes Yes Yes Yes Yes Yes Yes Yes	No
12. 13.	Did this employee work for you as a tradesperson?  If yes, did you require this employee, as a condition of employment, to purchase and provide tools that were used directly in his or her work?  If yes, do all of the tools itemized on the list provided to you by the employee satisfy this condition?  Please sign and date the list.  Did this employee work for you as an apprentice mechanic?  If yes, was this employee registered in a program established under the laws of Canada or of a province or territory that leads to a designation under those laws as a mechanic licensed to repair self-propelled motorized vehicles?  Did you require this apprentice mechanic, as a condition of employment, to purchase and provide tools that were used directly in his or her work?  If yes, are all of the tools itemized on the list provided to you by the employee used in connection with the employee's work for you as an apprentice mechanic in the program described in this question?  Please sign and date the list.  Did this employee, as a condition of employment, have to provide a power saw (including a chain saw or tree trimmer)?  Inployer declaration	Yes	No
12. 13.	Did this employee work for you as a tradesperson?  If yes, did you require this employee, as a condition of employment, to purchase and provide tools that were used directly in his or her work?  If yes, do all of the tools itemized on the list provided to you by the employee satisfy this condition?  Please sign and date the list.  Did this employee work for you as an apprentice mechanic?  If yes, was this employee registered in a program established under the laws of Canada or of a province or territory that leads to a designation under those laws as a mechanic licensed to repair self-propelled motorized vehicles?  Did you require this apprentice mechanic, as a condition of employment, to purchase and provide tools that were used directly in his or her work?  If yes, are all of the tools itemized on the list provided to you by the employee used in connection with the employee's work for you as an apprentice mechanic in the program described in this question?  Please sign and date the list.  Did this employee work for you in forestry operations?  Did this employee, as a condition of employment, have to provide a power saw (including a chain saw or tree trimmer)?  Inployer declaration  certify that the information provided on this form is, to the best of my knowledge, correct and complete.	Yes	No
12. 13.	Did this employee work for you as a tradesperson?  If yes, did you require this employee, as a condition of employment, to purchase and provide tools that were used directly in his or her work?  If yes, do all of the tools itemized on the list provided to you by the employee satisfy this condition?  Please sign and date the list.  Did this employee work for you as an apprentice mechanic?  If yes, was this employee registered in a program established under the laws of Canada or of a province or territory that leads to a designation under those laws as a mechanic licensed to repair self-propelled motorized vehicles?  Did you require this apprentice mechanic, as a condition of employment, to purchase and provide tools that were used directly in his or her work?  If yes, are all of the tools itemized on the list provided to you by the employee used in connection with the employee's work for you as an apprentice mechanic in the program described in this question?  Please sign and date the list.  Did this employee work for you in forestry operations?  Did this employee, as a condition of employment, have to provide a power saw (including a chain saw or tree trimmer)?  Inployer declaration  Certify that the information provided on this form is, to the best of my knowledge, correct and complete.	Yes	No

### The District of Saanich

### Q4 2017 Summary of Contracts

Awards (including Single or Sole Source) valued at over \$200,000 (excluding GST) continue to be brought to Council for approval. Those with value (or expected value for "as and when requested" long term blanket orders) between \$75,000 and \$200,000 (excluding GST) are listed below.

AQ 35	Body Armour for Police (\$188,000 over 4 years)
Q 60	One (1) Only - Toro Groundsmaster 4500-D \$84,500
Q 75	Nimble Storage \$122,434
Q 83	Furniture Purchase re 760 Backfill Project \$124,846
RFP 19	Environmental Site Assessments for Public Works Yard - Consulting Services - Phase II and Phase III \$99,950
RFP 26	One Tandem Dump Truck \$148,132
RFP 29	Finnerty Road Upgrades - McKenzie to Arbutus Estimate (\$179,987 with optional work)
RFP 32	AV Cisco Equipment for SPD - Supply & Install \$87,037
S 46	Consulting - Network Communication Systems Upgrade \$82,500
T 33	Saanich Public Safety Building Rooftop Unit Replacement \$109,875
T 38	Tillicum/Burnside PRV Chamber \$112,263
T 39	GR Pearkes MUA-1 Upgrade \$143,950
S 50	Service Contract for Office Furniture (\$100,000 over 3 years)
S 51	Fire Consulting Services \$100,000
JQ 04	Armoured Car Services (\$94,770 over 5 years)

Awards (including Single or Sole Source) with value (or expected value for as and when requested long term blanket orders) less than \$75,000 (excluding GST) are listed below.

AQ 36	Elevator Maintenance @ Police/Fire Building
AQ 41	Irrigation Parts
AQ 46	Maxiflex Diving Board
AQ 47	Caliper Trees & Potted Trees
Q 43	Design, Supply and Install Filing Racks
Q 51	Storm Drain Trash Rack and Walkway
Q 53	2018 Bedding Plant Order
Q 54	Three (3) only Honda Trash Pumps

Q 55	Supply and Delivery of Pet Tags
Q 58	Supply and Install of Carpeting
Q 59	Envelopes
Q 61	Exhaust Venting at Saanich Municipal Hall
Q 62	Small Equipment - Parks
Q 63	One (1) Only - Toro Groundsmaster GM360 4WD Quadsteer Mower
Q 64	One (1) Only Spray Tank Assembly and One (1) Only Lip Broom for Toro Sand Pro
Q 66	Council Chambers Millwork
Q 67	Display Monitor - One (1) Sharp 70 Display QT8443
Q 68	Road De-Icing Salt
Q 69	Carpentry Services
Q 70	Couplings
Q 71	Cellular Concrete Supply & Install Carmen st
Q 73	Zamboni Battery Replacement
Q 74	Sharps Aquos Interactive Display Equipment
Q 76	Printing Business Forms
Q 78	Printing of Strategic Plan for Police
Q 80	Supply and Install of Crane Pedestal Extension
Q 82	Supply and Install Acoustic Panels at GHRC
RFP 22	GIS Consulting Services - Invasive Species
RFP 31	Modular EMS Unit
S 28	Retro Fit Safety Grates, Hinged Lids with Safety Grates
S 34	Asset Inventory Assessment
S 36	Lease of DS200 Ballot Scanner and Tabulators
S 47	Supply and Install Security Alarm Card Readers and CCTV Cameras
S 52	New Facility Modeling
S 53	Financial Analysis and Modeling for SCP
S 54	Records Management Project
S 55	Installation of PA System at Fire Stations
T 35	Vehicle - One (1) GMC Sierra 2500 HD Standard Box Truck
T 37	Gyro Park Roof Replacement

### The District of Saanich

### Q1 2018 Summary of Contracts

Awards (including Single or Sole Source) valued at over \$200,000 (excluding GST) continue to be brought to Council for approval. Those with value (or expected value for "as and when requested" long term blanket orders) between \$75,000 and \$200,000 (excluding GST) are listed below.

RFP 29/17	Finnerty Road Upgrades - McKenzie to Arbutus Design Consulting \$179,987
RFP 37/17	Coordinator of Volunteers for District of Saanich Blanket Order (\$105,300 over 5 years)
T 38/17	Tillicum/Burnside PRV Chamber \$112,263.00
T 39/17	GR Pearkes MUA-1 Upgrade \$143,950.50
AQ 03/18	Frames for Park Identification Signs (\$115,000 over 5 years)
AQ 05/18	Cleanup and Hauling Services (\$90,000 over 3 years)
Q 06/18	Server Hardware \$106,659
T 02/18	Saanich Lighting Upgrade - Installation of Light Fixtures and Electrical Consolidation in Municipal Hall \$107,260

Awards (including Single or Sole Source) with value (or expected value for as and when requested long term blanket orders) less than \$75,000 (excluding GST) are listed below.

AQ 47/17	Caliper Trees & Potted Trees
Q 79/17	Supply and Install Bathroom Stall at G.R. Pearkes Community Recreation Centre
JQ 04/17	Armoured Car Services
S 55/17	Installation of PA System at Fire Stations
AQ 02/18	Lighting Supplies for Saanich Stores
Q 01/18	One (1) Over Truck Dump Body & Tool Box
Q 03/18	Install of Handrail - Tillicum Road
Q 04/18	Envelopes – Assorted
Q 05/18	Fitness Equipment
Q 07/18	Envelopes - Assorted
Q 08/18	Water Polo Nets - SCP
Q 09/18	Irrigation System @ Copley Park

Q 12/18	Stand-Alone Copier for Public Works Yard
Q 13/18	Floor Scrubber
Q 14/18	Taxi Services for Medical Reasons
Q 15/18	Slab Assessment-GR Pearkes Gold Arena
Q 16/18	Aerial and Fire Ladder Inspections
RFP 04/18	Local Area Planning Rotational Consultant Process (individual call outs will be \$35,000 or less)
RFP 05/18	Home Energy Labelling
S 01/18	Police Clothing (Bike Wear; Motorcycle Wear; Pants)
S 02/18	Pix4D Mapper Software for Saanich Police Department
S 03/18	Property Legal Survey
S 04/18	Appraisal Contracted Services
S 08/18	Beverage Cart - Golf Course
S 09/18	Tolmie Park - Pickle Ball Noise Control Assessment
S 10/18	Hard Body Armour for Saanich Police
S 11/18	Bayview Park Furniture
S 12/18	Toter Wheeled Carts
T 01/18	One (1) Only - Vehicle Isuzu NrR Diesel

# Jontrol observations

We did not identify any control deficiencies that we determined to be significant deficiencies in internal control over financial reporting.

Other control observations are discussed below.

### With a manual tracking process, there is greater risk of human error in the value of Potential effect and recommendation spreadsheets and updated once per year during the year-end closing process. During our testing of tangible capital assets, we noted the District's tangible capital asset tracking process is manual in nature, tracked only through Description Capital Asset Tracking

## Review of quarterly financial information

upon completion of the audit. Quarterly financial information is not reviewed by a Financial statements are currently reviewed only on an annual basis by Council committee of the Council or Council.

automating the manual system of compiling capital asset additions, disposals and tangible capital assets and transactions. We recommend management considers developer contributed assets. The use of an automated system to perform this function would greatly reduce the risk of completeness and the possibility of manual overrides, input errors and mathematical errors.

Formal regular review of the financial position and operating results of the District assists Council to stay informed of key activities and their impact on the District's financial reporting. Better practice is to have quarterly financial information presented, and reviewed, by a committee of Council or Council